

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: University High School

CDS Code: 10-62166-0114553

School Year: 2023-24

LEA contact information:

Jeffie Esparza Hickman

Principal

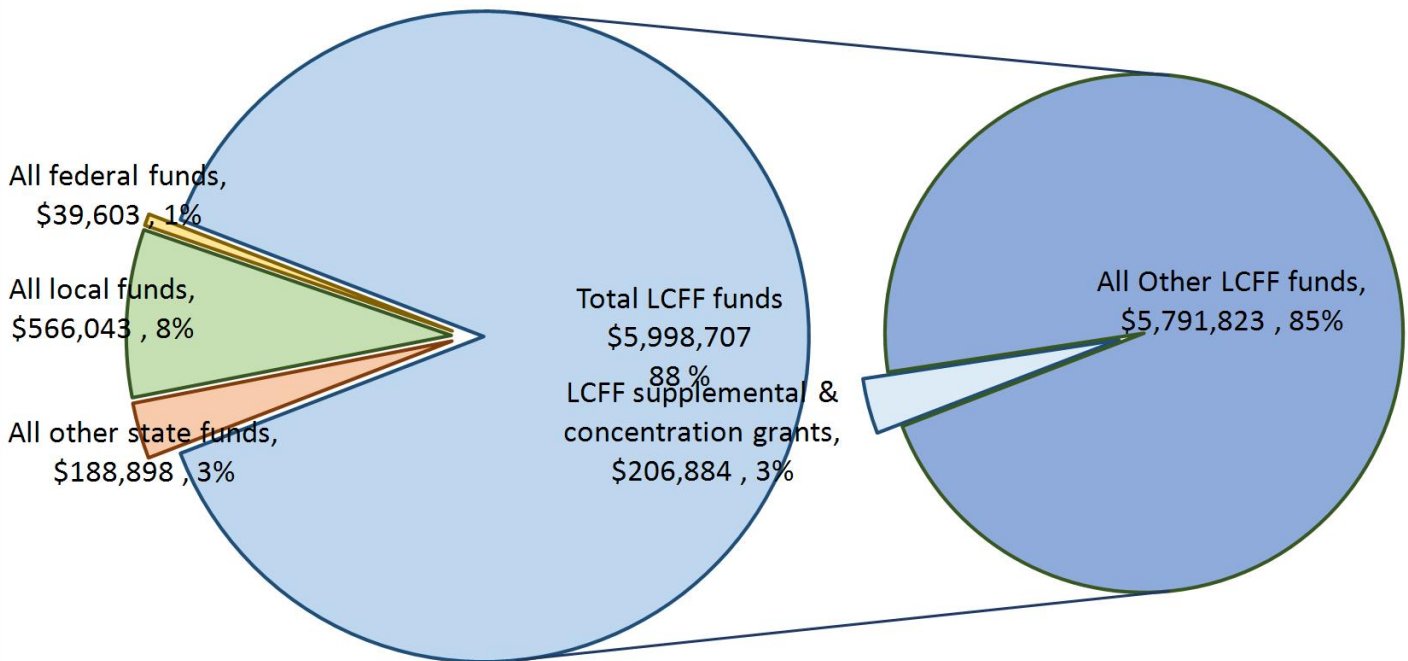
jhickman@csufresno.edu

559-278-8263

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2023-24 School Year

Projected Revenue by Fund Source

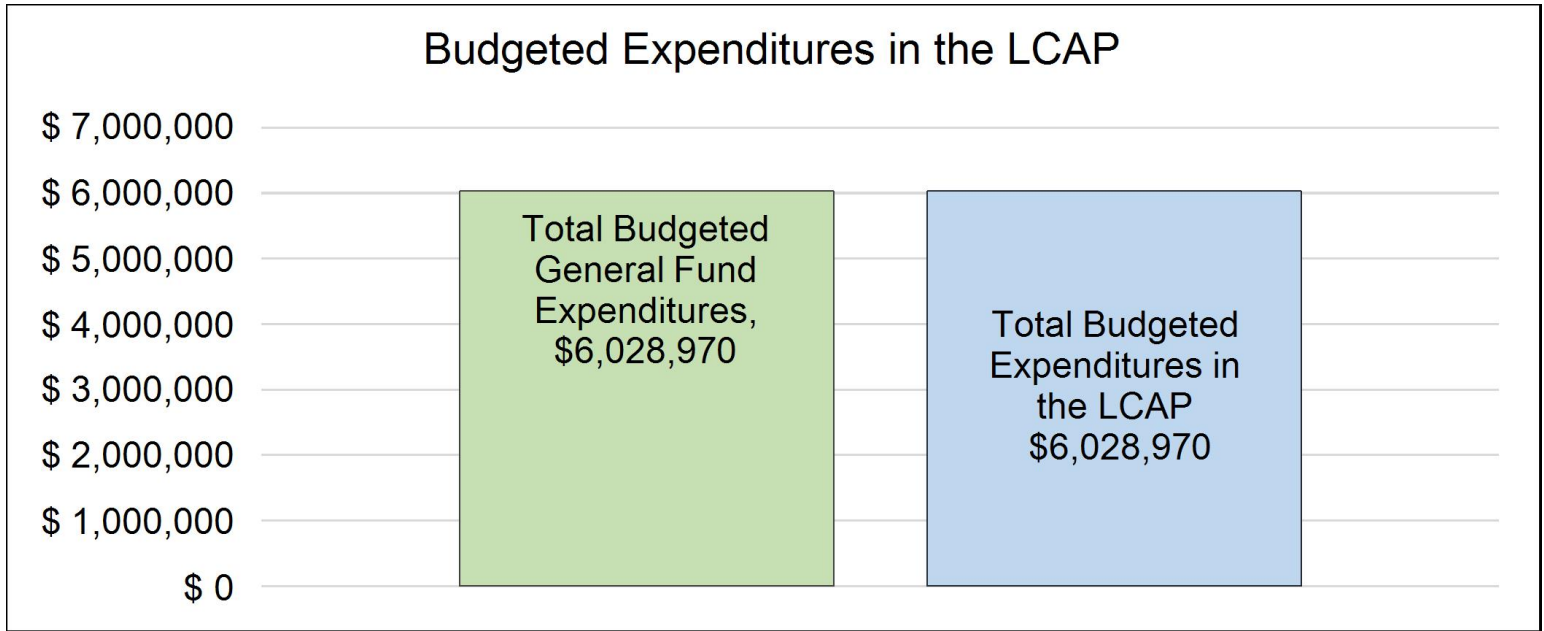


This chart shows the total general purpose revenue University High School expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for University High School is \$6,793,251, of which \$5,998,707 is Local Control Funding Formula (LCFF), \$188,898 is other state funds, \$566,043 is local funds, and \$39,603 is federal funds. Of the \$5,998,707 in LCFF Funds, \$206,884 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much University High School plans to spend for 2023-24. It shows how much of the total is tied to planned actions and services in the LCAP.

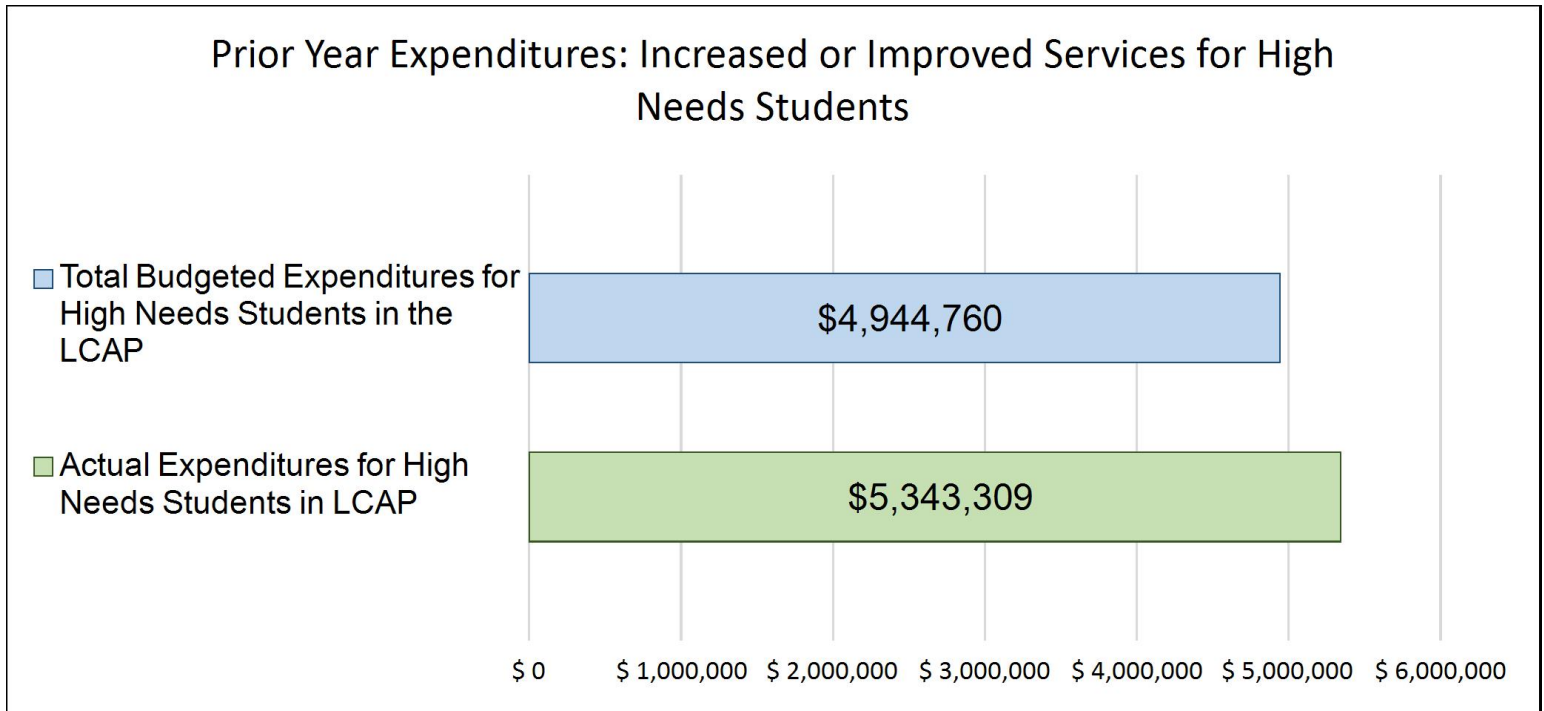
The text description of the above chart is as follows: University High School plans to spend \$6,028,970 for the 2023-24 school year. Of that amount, \$6,028,970 is tied to actions/services in the LCAP and \$0 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Increased or Improved Services for High Needs Students in the LCAP for the 2023-24 School Year

In 2023-24, University High School is projecting it will receive \$206,884 based on the enrollment of foster youth, English learner, and low-income students. University High School must describe how it intends to increase or improve services for high needs students in the LCAP. University High School plans to spend \$237,517 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2022-23



This chart compares what University High School budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what University High School estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2022-23, University High School's LCAP budgeted \$4,944,760 for planned actions to increase or improve services for high needs students. University High School actually spent \$5,343,309 for actions to increase or improve services for high needs students in 2022-23.

The difference between the budgeted and actual expenditures of \$398,549 had the following impact on University High School's ability to increase or improve services for high needs students:

Expenditures were more than had been planned due to a schoolwide increase in salaries.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
University High School	Jeffie Esparza Hickman Principal	jhickman@csufresno.edu 559-278-8263

Plan Summary [2023-24]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

University High School is a 9th-12th grade free, public charter high school located on the campus of Fresno State. UHS provides an accelerated college preparatory education to approximately 480 students who share a common interest in music. Students receive a strong foundation in music and the liberal arts and sciences in a small high school environment, while benefitting from the opportunities available on a large public university campus. Ninth grade students are admitted through a lottery process, and students typically graduate from UHS with at least 24 college credits completed. UHS is known to be a very rigorous high school, specializing in music education and high standards.

Reflections: Successes

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

University High School has much to be proud of. UHS students are highly successful in taking state and national tests. On Advanced Placement (A.P.) exams, UHS students had a 62% passage rate in 2022. Students are also successful when taking the California Assessment of Student Performance and Progress Tests (CAASPP). In 2022, 97% of UHS students scored "met" or "exceeded" on the English Language Arts exam and 84% scored such on the math exam, both of which are the 12th highest in the State of CA. On the 2022 State Science exam, 92% of UHS students scored at the "met" or "exceeded" level.

The four year course pattern for UHS students is a set pattern that all students follow. There are slight variations due to advanced mathematics abilities and upperclassmen choices regarding A.P. classes. Our course pattern combined with an atmosphere and synergy of hard work, team work, and strong work ethic, help UHS students to successfully complete A-G requirements for four year universities at a high rate, usually 95% or more. The class of 2022 had a 100% graduation rate and the A-G completion rate was 98.2%.

According to the 2022 California State Dashboard, UHS has all "very high" areas for academic accountability and graduation rate, which are the highest levels possible. Moreover, all areas are in the highest level of accountability for all subgroups, and the Suspension rate is rated as "very low" for all subgroups. This current Dashboard does not have a comparison to previous years' scores.

UHS also receives positive feedback from outside sources like U.S. News and World Report and Niche.com. In April of 2022, U.S. News and World Report ranked University High as the #1 High School in the Fresno Area, the 7th Best High School in California, the 22nd Best Charter School in the Nation, and the 92nd Best School in the Nation. In 2023, Niche.com gave UHS an A+ rating, and ranked us as the 2nd Best Charter School and the 27th Best High School in California. During the 2021-22 school year, University High received the California Distinguished School Award, the California Pivotal Practice Award, and the National Blue Ribbon Award. We look forward to continuing success.

UHS Administration, Teachers, and Staff are most proud of our students, how hard they work, and their resiliency, dedication, and positive attitudes.

Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

University High School focused on schoolwide improvement and campus culture as we returned to 100% in-person instruction in the Fall of 2021. We gave diagnostic tests in math and music to gain baseline data and have starting points for instruction. A main area of focus in the fall semester was to build school spirit and camaraderie since students had not been in school over over 18+ months. UHS is still working on recovering from the negative after-effects of the pandemic. UHS has a strong focus on mental health assistance for its student body by having two full time counselors, a therapy dog on campus, QR codes in the bathroom stalls to summon assistance, a counseling curriculum, a County Office of Education Mental Health therapy referral program, and many more programs to help. UHS does not have any low performing State Indicators or performance gaps for our subgroups indicating a need as reported by the 2022 CA School Dashboard. Additionally, since UHS is a small school and only one grade level is tested (11th grade), subgroups such as Asian, SEL, and Two or More Races, do not have enough students to meet the state's threshold to receive a performance indicator, and therefore, are not considered a significant subgroup.

LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

University High School's current LCAP states that we will use all of our resources to run the academic program that our charter dictates, with the primary goal designed to ensure that all students will experience an accelerated college preparatory program with two years of Latin and a full inclusion of music theory and performance in a safe and supportive school environment. The key to the success of our program is the

safe and supportive school culture that promotes achievement and student success. Continuing to foster this success through our daily school operations is the focus of our LCAP.

For this new cycle of the LCAP and due to the challenges of the worldwide pandemic of COVID-19, we have added a second goal, which is to promote school spirit and engagement and improving the mental health of students. For this cycle of the LCAP and as we recover from the pandemic, these goals will continue to be valid and necessary.

UHS does not have any identified low performing groups according to State testing data from 2022.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

No school was eligible for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

No school was eligible for CSI; not applicable.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Not applicable.

Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

After this LCAP was written, the plan was reviewed by the University High School administrative team and revised for clarity. UHS is a small school with a small staff where many in the organization take on more than one role. There is only one parent booster group. Administration worked with its community partners via meetings, surveys, emails, and public hearing to ask for feedback. The following describes how educational partners were engaged:

- -Teachers: email, two week timeline, also met with Department Chairs at a meeting on 5/9/23
- -Administrators: only two on the campus, we wrote the LCAP
- -Other School Employees: email, two week timeline
- -Parents: via survey question, and posted on our website
- -Students: posted on our website and shared at ASB meeting 5/12/23
- -SELPA: emailed on 4/17/23
- -Parent Group/PAC: in person at meetings on 4/11/23 and 5/9/23
- -Local Bargaining Unit: n/a
- -ELAC/DELAC: n/a

A summary of the feedback provided by specific educational partners.

After the administrative team wrote the LCAP, the plan was sent out to the teaching staff for their perusal and suggestions. The plan was also discussed in person with the Department Chairs at a Department Chair meeting. Faculty and staff emailed their suggestions and ideas to the principal who then added those ideas into this document. The staff was given a two week time period for perusal for their suggestions and feedback.

A description of the aspects of the LCAP that were influenced by specific input from educational partners.

A draft copy of the LCAP was presented at the May 4, 2023, UHS Board Meeting, was posted on the UHS website until the June Board Meeting. The draft LCAP was discussed in person with our parent group (Phoenix Alliance) members at the April 11, 2023, meeting, which serves as our PAC. A copy of this draft LCAP was sent to our SELPA; after thorough review with minor typographical fixes, full approval was given with no additional adjustments suggested.

Additionally, a question was asked on our anonymous annual Parent Survey about how our Title I funding can be used for student needs. Parent Survey feedback suggested help for student costs, such as field trips and college application fees. They also suggested that we improved the food options for the free breakfast and lunch that we serve. Additional feedback included keeping our Tutor Center open longer (until 5:30pm), having school supplies and care kits (i.e., shampoo, toothpaste, etc.) on hand for students, and helping with costs for college field trips and fun travel trips.

Based on discussions and written input from meetings, emails, and surveys, feedback revealed that our educational partners feel that UHS is spending its LCAP money appropriately. Very few suggestions were given to make adjustments to our spending plan. One common thread for all partners has been the agreement to have the new shade structure built so that students will have a place to eat lunch that provides shade from the sun and protection from the rain. UHS does not have a cafeteria so students have to eat outside or in classrooms. This structure will provide a covered place for students to eat lunch.

This feedback was considered and placed in the appropriate areas of this plan.

Goals and Actions

Goal

Goal #	Description
1	Ensure that all students will experience an accelerated college preparatory curriculum with embedded Fresno State courses aligned in the UHS charter, in a safe and supportive school environment. We will strive to achieve high levels of academic excellence by ensuring all students are on track to graduate college and career ready.

An explanation of why the LEA has developed this goal.

Due to our prescribed four year course guide, all UHS students are guaranteed access to a standards based and A-G aligned curriculum. The entire essence of our program is that all students will be successful in our program and will be A-G approved for 4-year university admission upon graduation from UHS.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Access to standards aligned instructional materials	2020-2021: 100%	100%	100%		100%
Facilities maintained in good repair	100% considered to be in GOOD condition	100% considered to be in GOOD condition	100% considered to be in GOOD condition		100%
Smarter Balanced English Language Arts Assessment	2019 SBAC: 98% met or exceeded Data Sources: CAASPP Website	Spring 2021 results: 99% met or exceeded Data Year: 2020-21 Data Sources: CAASPP Website	Spring 2022 results: 97% met or exceeded Low Income Students: 84.22% of students meeting or exceeding standard Data Year: 2021-22 Data Sources: CAASPP Website		>95% met or exceeded Data Year: 2023-24 Data Sources: CAASPP Website

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Smarter Balanced Mathematics Assessment	2019 SBAC: Students scored 87% met or exceeded Data Sources: CAASPP website	Spring 2021 results: 78% met or exceeded Data Year: 2020-21 Data Sources: CAASPP Website	Spring 2022 results: 84% met or exceeded Low Income Students: SBAC Math: 73.68% of students meeting or exceeding standard Data Year: 2021-22 Data Sources: CAASPP Website		>80% met or exceeded Data Year: 2023-24 Data Sources: CAASPP Website
California Science Test	2019 CAST: Students scored 90% met or exceeded Data Sources: CAASPP Website	Spring 2021 results: 73% met or exceeded Data Year: 2020-21 Data Source: CAASPP Website	Spring 2022 results: 92% met or exceeded Data Year: 2021-22 Data Source: CAASPP Website		>85% met or exceeded Data Year: 2023-24 Data Sources: CAASPP Website
Early Assessment Program (EAP) in ELA	2019: 97% met and exceeded Data Sources: CAASPP Reports, CSU EAP	Not available in 2021	Spring 2022 results: 97% met or exceeded Data Year: 2021-22 Data Source: CAASPP Reports, CSU EAP		>90% Data Year: 2023-24 Data Sources: CAASPP Reports, CSU EAP
Early Assessment Program (EAP) in Math	2019: 87% Met and Exceeded Data Sources: CAASPP Reports, CSU EAP	Not available in 2021	Spring 2022 results: 84% met or exceeded Data Year: 2021-22 Data Source: CAASPP Reports, CSU EAP		>60% Data Year: 2023-24 Data Sources: CAASPP Reports, CSU EAP

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
AP Exam passage rate	2020: 62% passage rate (school total) Data Sources: School Reports & College & Career Measures Report, AP Reports	Spring 2021 results: 53% passage rate Data Year: 2020-21 Data Sources: School Reports & College & Career Measures Report, AP Reports	Spring 2022 results: 62% passage rate Data Year: 2021-22 Data Sources: School Reports & College & Career Measures Report, AP Reports		>60% Data Year: 2023-24 Data Sources: School Reports & College & Career Measures Report, AP Reports
School attendance rate (annual)	2019-2020: 98.6% Data Sources: Annual School Attendance Reports, Data Quest Reports	For the 2020-21 school year, the attendance rate was 98%. Data Year: 2020-21 Data Sources: Annual School Attendance Reports, Data Quest Reports)	For the 2021-22 school year, the attendance rate was 97.4%. Data Year: 2021-22 Data Sources: Annual School Attendance Reports, Data Quest Reports)		>95% Data Year: 2023-24 Data Sources: Annual School Attendance Reports, Data Quest Reports
Chronic absenteeism rate (Dataquest)	2018-2019: 1.4% Data Sources: Annual School Attendance Reports, CA School Dashboard, Data Quest Reports, CALPADS Reports	For the 2020-21 school year, the Chronic absenteeism rate was .4%. Data Year: 2020-21 Data Sources: Annual School Attendance Reports, CA School Dashboard, Data	For the 2021-22 school year, the Chronic absenteeism rate was 2.5%. Data Year: 2020-21 Data Sources: Annual School Attendance Reports, CA School Dashboard, Data		<5% Data Year: 2023-24 Data Sources: Annual School Attendance Reports, CA School Dashboard, Data Quest Reports, CALPADS Reports

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
		Quest Reports, CALPADS Reports	Quest Reports, CALPADS Reports		
High school dropout rate (Dataquest)	2019-2020: 0% Data Sources: Data Quest Reports, CALPADS Reports	For the 2020-21 school year, the dropout rate was 0%. Data Year: 2020-21 Data Sources: Data Quest Reports, CALPADS Reports	For the 2021-22 school year, the dropout rate was 0%. Data Year: 20201-22 Data Sources: Data Quest Reports, CALPADS Reports		<1% Data Year: 2023-24 Data Sources: Data Quest Reports, CALPADS Reports
High school graduation rate (Dataquest or Dashboard)	2019-2020: 99.1% Data Sources: CA School Dashboard, Data Quest Reports, CALPADS Reports	For the 2020-21 school year, the graduation rate was 100%. Data Year: 2020-21 Data Sources: CA School Dashboard, Data Quest Reports, CALPADS Reports	For the 2021-22 school year, the graduation rate was 100%. Data Year: 2021-22 Data Sources: CA School Dashboard, Data Quest Reports, CALPADS Reports		98% Data Year: 2023-24 Data Sources: CA School Dashboard, Data Quest Reports, CALPADS Reports
Broad course of study	100% Data Sources: UHS Course Pattern, UC Course List for UHS	100% of UHS students have access to a broad course of study. Data Year: 2020-21 Data Sources: UHS Course Pattern, UC Course List for UHS	100% of UHS students have access to a broad course of study. Data Year: 2021-22 Data Sources: UHS Course Pattern, UC Course List for UHS		100% Data Year: 2023-24 Data Sources: UHS Course Pattern, UC Course List for UHS

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
A-G completion rate	2019-2020: 95..7% Data Sources: Data Quest Reports, CALPADS Reports	For the class of 2021, the A-G completion rate was 97.2% Data Year: 2020-21 Data Sources: Data Quest Reports, CALPADS Reports	For the class of 2022, the A-G completion rate was 98.2% Data Year: 2021-22 Data Sources: Data Quest Reports, CALPADS Reports		>90% Data Year: 2023-24 Data Sources: Data Quest Reports, CALPADS Reports
CA Dashboard College and Career Readiness Report	2019 CA School Dashboard: Blue (100%) Data Sources: CA School Dashboard	(No data yet) Data Year: 2020-21 Data Sources: CA School Dashboard	College & Career Indicator: 100% Data Year: 2021-22 Data Sources: CA School Dashboard		Green or Blue level Data Year: 2023-24 Data Sources: CA School Dashboard, Data Quest Reports, CALPADS Reports
Priority 1 - Basic: Teachers appropriately credentialed	2020-2021: 100% of teachers had appropriate credentials	2021-2022: 100% of teachers had appropriate credentials	2022-2023: 80.3% of teachers had appropriate credentials		Maintain 100%
Rate of EL students making progress toward EL proficiency as measured by the ELPAC Summative Assessment	NA due to an insignificant amount of English Learners	NA due to an insignificant amount of English Learners	NA due to an insignificant amount of English Learners		NA due to an insignificant amount of English Learners
EL reclassification rate	NA due to an insignificant amount of English Learners	NA due to an insignificant amount of English Learners	NA due to an insignificant amount of English Learners		NA due to an insignificant amount of English Learners

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
CTE Pathways: NA not applicable to our charter	NA not applicable to our charter	NA not applicable to our charter	NA not applicable to our charter		NA not applicable to our charter
Degree of implementation of full availability of standards aligned instructional materials	Full Implementation and Sustainability Data Year: 2020-2021 Data Source: Local Indicator Report Self-Reflection Tool	Full Implementation and Sustainability Data Year: 2021-2022 Data Source: Local Indicator Report Self-Reflection Tool	Full Implementation and Sustainability Data Year: 2022-2023 Data Source: Local Indicator Report Self-Reflection Tool		Full Implementation and Sustainability Data Year: 2023-2024 Data Source: Local Indicator Report Self-Reflection Tool

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Implementation of Standards Based Curriculum by highly qualified teachers.	Working schoolwide to implement Common Core, Advanced Placement, and NGSS Standards, and UHS Charter guidelines.	\$5,106,804.00	No
1.2	Instructional and supplemental materials and supplies, including the 48 Book program.	Ensure that all students have equal access to books, materials, and musical instruments and supplies.	\$100,000.00	No
1.3	Maintenance and continuance of instructional technology.	UHS has 5 laptop carts and a computer lab that must be kept up to date. Additionally, instructional technology programs in use have proven to be helpful, save time, and an effective use of technology.	\$130,000.00	No
1.4	Services for identified students, including low income, foster	Based on educational partner feedback, and data analysis, we have identified that our socioeconomically disadvantaged student groups need additional support in reading, math, and science, based on lower	\$237,517.00	Yes

Action #	Title	Description	Total Funds	Contributing
	youth, and English Learners.	<p>SBAC and CAST academic data (SBAC ELA: 84.22% of students meeting or exceeding standard, Math: 73.68% of students meeting or exceeding standard, CAST: 78.95% of students meeting or exceeding standard) compared to all students. To address this need, we will implement tutoring services to students whose ELA, Math, and Science scores are below grade level that includes targeted academic support, reinforce foundational concepts, enhance study skills, and build confidence. The individualized approach and focused attention provided by tutors will help students overcome challenges and improve their performance in these subjects.</p> <p>We expect CAASPP ELA and Math scores for low-income students will increase significantly as the program is designed to meet the needs most associated with the root causes and experiences of low-income students. However, because we expect that all students showing below proficiency will benefit, this action is provided on an LEA-wide basis.</p> <p>We expect that low-income students' CAASPP scores will increase by at least 3% annually for the following three years.</p>		

Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

UHS was able to effectively implement Goal #1: teach an accelerated college preparatory curriculum with embedded Fresno State courses, in a safe and supportive school environment. Our school has made significant efforts to implement Common Core, Advanced Placement, and NGSS Standards, as well as adhere to UHS Charter guidelines. This ensures that our students receive high-quality instruction from knowledgeable and skilled teachers. Additionally, we successfully continue to provide all students with equal access to books, materials, and musical instruments and supplies. This Action, such as the 48 Book program, ensures that students have the necessary resources to support their learning and academic growth. UHS recognizes the importance of maintaining up-to-date instructional technology. We have successfully managed and updated our 5 laptop carts and computer lab. Additionally, the instructional technology programs we utilize have proven to be effective, saving time and enhancing the use of technology in our program. UHS is committed to providing support services for students who may require additional assistance. We offer targeted support to students from low-income backgrounds, foster youth, socioeconomically disadvantaged students, and English Learners (when applicable) to ensure they have the necessary resources and guidance to succeed academically.

While we were able to successfully implement our Actions, we continued to experience challenges in student behavior. The biggest issue has been recovering from the challenges after the pandemic, some of them unexpected. While we expected academic and mental health issues, we did not expect the behavioral challenges that have occurred. There is nothing in our LCAP that needs to change to address these challenges as they are covered in Goals 1 and 2.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The difference in the amount of the Budgeted Expenditures and the Estimated Actual Expenditures is about \$518,000. The difference can be attributed to the raises given to all staff at the beginning of the 2022-23 school year.

An explanation of how effective the specific actions were in making progress toward the goal.

The Actions implemented for Goal 1 were mainly effective. We continued to focus on the schoolwide implementation of the Common Core curriculum, focus on Advanced Placement, NGSS Standards, and UHS Charter guidelines. All students continue to have equal access to books, materials, and musical instruments and supplies that are needed to meet their needs and exceed both academically and socially and emotionally. This is inclusive of appropriate technology materials and instruction. As a result of the rigorous curriculum adoption and the corresponding teacher effectiveness, AP offerings, core technology offerings, and ample materials, we saw increased metrics in the following areas:

- SBAC ELA: 97% of students meeting or exceeding standard
- SBAC Math: 84% of students meeting or exceeding standard
- CAST: 92% of students meeting and exceeding standard
- ADA: 97.4%
- AP Passage Rate: 62%
- Chronic Absenteeism: 2.5%
- Graduation Rate: 100%
- Drop out rate: 0%
- A-G Completion: 98.2%

While we continue to see significant growth and outcomes for our Unduplicated student group population, we saw a small performance gap with our socioeconomically disadvantaged students from our all student group. Our EL and Foster Youth population are not significant enough to report data. For school year 22-23, we saw our socioeconomically disadvantaged students at:

- SBAC ELA: 84.22% of students meeting or exceeding standard
- SBAC Math: 73.68% of students meeting or exceeding standard
- CAST: 78.95% of students meeting or exceeding standard

UHS plans to continue with Tutorial services (Action 1.4) for all students, with specific emphasis towards SED students as needed. Through extra assistance, the intended outcome is to help students increase their knowledge base in math and reading comprehension, which will not only increase their State test scores, but increase their proficiency in the classroom and with their overall grades.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on educational partner feedback, data analysis, and administration discussions, we will maintain all actions and metrics under Goal 1 for SY 23-24. In order to maintain compliance with the 8 State Priorities, we have added the following metrics to Goal 1 for SY 23-24:

- Priority 1 - Basic: Teachers appropriately credentialed
- Degree of implementation of full availability of standards aligned instructional materials
- EL Metrics (not applicable to our charter)
- CTE Pathways (not applicable to our charter)

We have also made minor adjustments to the baseline data for many of Goal 1 metrics to appropriately show the baseline data and the year we pulled the data from.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
2	Renewed focus and attention to promoting positive school culture and improving mental health of students.

An explanation of why the LEA has developed this goal.

As we proceed to recover from the pandemic, UHS continues to focus on mental health recovery and behavior improvement.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Sense of safety and school connectedness	75% according to Climate Survey Data Source: UHS Annual Climate Survey	84.76% of Students Agree/Strongly Agree to the question: UHS has a unique and positive school environment that I like. Data Year: 2021-22 Data Source: UHS Annual Climate Survey	81.86% of Students Agree/Strongly Agree to the question: UHS has a unique and positive school environment that I like. Data Year: 2022-23 Data Source: UHS Annual Climate Survey		75% Data Year: 2023-24 Data Source: UHS Annual Climate Survey
Annual student:counselor meetings	2021-2022 Baseline year: 97.1% (339/349) students attended their annual meeting with their Counselor. Data Source: Counselor database	In the 2021-22 school year, 97.1% (339/349) students attended their annual meeting with their Counselor. Data Year: 2021-22	In the 2022-23 school year, 98% (343/350) students attended their annual meeting with their Counselor. Data Year: 2022-23		>95% Data Year: 2023-24 Data Source: Counselor Database

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
		Data Source: Counselor Database	Data Source: Counselor Database		
Attendance at Freshmen Diagnostic Testing Day	2021-2022 Baseline Year: 96.4% attended on the scheduled days; remaining 3.6% had excused absences and made arrangements to test on other days. Data Source: Attendance database for Testing days	96.4% attended on the scheduled days; remaining 3.6% had excused absences and made arrangements to test on other days. Data Year: 2021-22 Data Source: Attendance database for Testing days	95.6% attended on the scheduled days; remaining 4.4% had excused absences and made arrangements to test on other days. Data Year: 2022-23 Data Source: Attendance database for Testing days		>95% Data Year: 2023-24 Data Source: Attendance database for Testing days
Attendance at Freshmen Day/Week	2021-2022 Baseline Year: For the August 2021 Freshmen Orientation, our attendance rate was 97.8% (134/137) Data Source: Attendance from Freshmen Orientation	For the August 2021 Freshmen Orientation, our attendance rate was 97.8% (134/137) Data Year: 2021-22 Data Source: Attendance from Freshmen Orientation	For the August 2022 Freshmen Orientation, our attendance rate was 98.5% (133/135) Data Year: 2022-33 Data Source: Attendance from Freshmen Orientation		>90% Data Year: 2023-24 Data Source: Attendance from Freshmen Orientation
Attendance at school dances	2021-2022 Baseline Year: Two events thus far have shown increased attendance from previous years. Icebreakers= 300 students, Harvest	Two events thus far have shown increased attendance from previous years. Icebreakers= 300 students, Harvest Dance= 315 students,	Activities/Events continue to have high attendance: Icebreakers= 307 students Harvest Dance= 311 students		>75% Data Year: 2023-24 Data Source: Attendance/Ticket Sales from Dances

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	Dance= 315 students, Winter Formal=425 students, Prom=200 students. Data Source: Attendance/Ticket Sales from Dances	Winter Formal=425 students, Prom=200 students. Data Year: 2021-22 Data Source: Attendance/Ticket Sales from Dances	Winter Formal= 345 students Prom= 201 Data Year: 2022-23 Data Source: Attendance/Ticket Sales from Dances		
Suspension rate	2020-2021: 0% Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports	For the 2020-21 school year and through April of the 2021-22 school year, the suspension rate is 0%. Data Year: 2020-21 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports	For the 2021-22 school year, the suspension rate is 0%. Data Year: 2021-22 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports		<1% Data Year: 2023-24 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports
Expulsion rate	2020-2021: 0% Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports	For the 2020-21 school year and through April of the 2021-22 school year, the expulsion rate is 0%. Data Year: 2020-21 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports	For the 2021-22 school year, the expulsion rate is 0%. Data Year: 2021-22 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports		<1% Data Year: 2023-24 Data Source: CA Dashboard, CALPADS Reports, Data Quest Reports

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Student involvement rate in Clubs	<p>2021-2022 Baseline: clubs reported a larger number of students signing up.</p> <p>Data Source: Information/Database/ Sign Up Lists from Club Day</p>	<p>This is a difficult metric to measure; however, our Club Day this year was implemented differently (special schedule, held after school), and clubs reported a larger number of students signing up.</p> <p>Data Year: 2021-22 Data Source: Information/Database/ Sign Up Lists from Club Day</p>	<p>The UHS Counselors report 94% of their students are in at least 1 club or activity.</p> <p>Data Year: 2022-23 Data Source: Counselor Notes, PowerSchool database</p>		<p>>75%</p> <p>Data Year: 2023-24 Data Sources: Information/Database/ Sign Up Lists from Club Day</p>
Degree to which the LEA has sought out parent input & promote parental communication, participation and involvement in programs and school decision-making for unduplicated students and students with exceptional needs	<p>Full Implementation Data Year: 2020-2021 Data Source: Local Indicator Report Self-Reflection Tool</p>	<p>Full Implementation Data Year: 2021-22 Data Source: Local Indicator Report Self-Reflection Tool</p>	<p>Full Implementation Data Year: 2022-23 Data Source: Local Indicator Report Self-Reflection Tool</p>		<p>Full Implementation Data Year: 2023.24 Data Source: Local Indicator Report Self-Reflection Tool</p>

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Professional development for all staff to stay current with present trends.	Staff will be trained, attend conferences, and have learning opportunities for topics that will help to build school spirit and positive school culture, which may include diversity training, among other topics.	\$57,000.00	No
2.2	Provide support for students with mental health issues.	UHS provides two full time counselors, activities, and support for all students that report feeling stressed, anxious, and with poor mental health.	\$273,931.00	No
2.3	Provide schoolwide and grade level activities for all students in which to get students involved and engaged at school.	UHS will plan and implement more activities for students so as to re-establish our school culture.	\$15,000.00	No
2.4	Build a structure (covered awning) to provide shade and a safe location for students to gather and eat lunch.	UHS does not have a cafeteria; adding a structure that would provide shade would allow for additional seating areas for students to eat lunch safely and socially distanced away from others.	\$150,000.00	No

Goal Analysis [2022-23]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Majority of our Actions outlined for Goal 2: Renewed focus and attention to promoting positive school culture and improving mental health of students were implemented as planned. We have provided training, staff attended conferences, and we provided learning opportunities for our staff to ensure they stay up-to-date with the latest trends in education — this includes topics that help build school spirit, foster a positive school culture, and promote diversity training among other relevant subjects. UHS has dedicated two full-time counselors who offer activities and support for all students experiencing stress, anxiety, and poor mental health. We prioritize the well-being of our students by providing the

necessary resources and assistance to address their mental health needs. We successfully planned and implemented a variety of activities (e.g Scout Island field trip, ropes course, etc.) to engage and involve students at both the schoolwide and grade-level levels. These activities aim to re-establish our school culture and create opportunities for students to participate and connect with their peers. Due to supply costs, the additional shade structure is still in the planning stage and construction has not started yet.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The difference in the amount of the Budgeted Expenditures and the Estimated Actual Expenditures is about \$20,000. The difference can be attributed to the raises given to all staff at the beginning of the 2022-23 school year.

An explanation of how effective the specific actions were in making progress toward the goal.

By successfully implementing our actions of providing our staff with rigorous professional development, supporting our students with their mental health needs, and ensuring we have plenty of activities for our students to re-establish our school culture, we have achieved a 0% suspension rate, 0% expulsion rate, and continue to witness high school culture survey results. The effectiveness of our Actions is also demonstrated by the following attendance outcomes of our school activities:

- 98% (343/350) students attended their annual meeting with their Counselor.
- Freshman Diagnostic Testing: 95.6% attended on the scheduled days; remaining 4.4% had excused absences and made arrangements to test on other days.
- For the August 2022 Freshmen Orientation, our attendance rate was 98.5%
- Activities/Events continue to have high attendance: Icebreakers= 307 students Harvest Dance= 311 students Winter Formal= 345 students Prom= 201

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Based on educational partner feedback and data analysis, no changes will be made to our Goal 2 metrics or actions. While supply costs affected the ability for us to successfully start building the new structure (covered awning) to provide shade and a safe location for students to gather and eat lunch, we will keep it as an Action for 23-24 as it is important to our community to successfully build this new structure. Additionally, we added a metric to ensure compliance with the CA 8 state priorities and included the metric of "Degree to which the LEA has sought out parent input & promote parental communication, participation and involvement in programs and school decision-making for unduplicated students and students with exceptional needs".

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2023-24]

Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
206884	0

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
4.17%	0.00%	\$0.00	4.17%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

The actions listed below are being provided on a “wide” basis to maximize their efficiency and effectiveness and streamline implementation so that targeted support can be provided to the identified unduplicated group(s) while allowing other students to benefit as/if needed. We expect that by providing these actions/services to meet the unique needs of our English learners, foster youth, and/or low-income students, UHS will achieve the anticipated outcomes to meet each identified student group’s stated need(s).

The required justification for how the LEA is increasing services for the specified unduplicated student group(s) is contained in the actions described in this plan's Goals and Actions section. Each contributing action marked as “wide” contains a detailed explanation of how that action is principally directed toward the English learners, foster youth, and/or low-income student population and effectively closes equity and performance gaps.

Each “wide” action in this plan will meet this requirement by (1) Identifying it as a contributing action, (2) Clearly articulating how the needs of our foster youth, English learners, and/or low-income students were considered first, including how the action considers those needs through its design, content, method, location, or another attribute, and (3) Explaining how the action is effective in meeting the goal and the identified

student group(s) needs. This approach was taken after consultation and input from our educational partners and other interested groups. Our intention in doing this is to increase transparency for our educational partners so they can more easily understand the rationale and design behind each “wide” action. The contributing “wide” actions in this plan are:

Goal: 1, Action: 1.4: Services for identified students, including low income, foster youth, and English Learners.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Our LEA has demonstrated it has met the identified required minimum proportionality percentage by providing increased/improved services for our English learners, foster youth, and/or low-income students equivalent to or greater than the required proportionality percentage based on the contributing actions/services in this plan and as demonstrated in the action tables. We are meeting the minimum proportionality percentage by providing the actions/services principally directed toward the unduplicated student population as summarized in the prompt above and justified in detail in each contributing action description, as applicable, within this plan. Our intent in using this approach is to justify how each contributing action is principally directed and effective within each of action description and meets or exceeds requirements for the “principally directed and effective threshold” as well as contributing toward meeting the Minimum Proportionality Percentage (MPP) requirement. These actions/services are most transparently communicated and understood by our educational partners through the approach we use in this plan which involves exactly how each action is principally directed and effective within the language and particular context of specific contributing action language. Building on the information provided in the prompt response above, if limited actions/services are included in this plan, they are identified below as contributing to increasing or improving services for English learners, foster youth, and/or low-income students and contribute toward meeting the minimum proportionality percentage. We are using the increased funding to increase/improve services as described for our LEA-wide and school-wide services in prompt one.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

N/A

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	NA (We are a single school LEA)	NA (We are a single school LEA)
Staff-to-student ratio of certificated staff providing direct services to students	NA (We are a single school LEA)	NA (We are a single school LEA)

2023-24 Total Expenditures Table

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$5,447,962.00	\$22,290.00	\$450,000.00	\$150,000.00	\$6,070,252.00	\$4,362,285.00	\$1,707,967.00

Goal	Action #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1.1	Implementation of Standards Based Curriculum by highly qualified teachers.	All	\$4,634,514.00	\$22,290.00	\$450,000.00		\$5,106,804.00
1	1.2	Instructional and supplemental materials and supplies, including the 48 Book program.	All	\$100,000.00				\$100,000.00
1	1.3	Maintenance and continuance of instructional technology.	All	\$130,000.00				\$130,000.00
1	1.4	Services for identified students, including low income, foster youth, and English Learners.	English Learners Foster Youth Low Income	\$237,517.00				\$237,517.00
2	2.1	Professional development for all staff to stay current with present trends.	All	\$57,000.00				\$57,000.00
2	2.2	Provide support for students with mental health issues.	All	\$273,931.00				\$273,931.00
2	2.3	Provide schoolwide and grade level activities for all students in which to get students involved and engaged at school.	All	\$15,000.00				\$15,000.00

Goal	Action #	Action Title	Student Group(s)	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
2	2.4	Build a structure (covered awning) to provide shade and a safe location for students to gather and eat lunch.	All				\$150,000.00	\$150,000.00

2023-24 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
4965449	206884	4.17%	0.00%	4.17%	\$237,517.00	0.00%	4.78 %	Total:	\$237,517.00
								LEA-wide Total:	\$0.00
								Limited Total:	\$0.00
								Schoolwide Total:	\$237,517.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.4	Services for identified students, including low income, foster youth, and English Learners.	Yes	Schoolwide	English Learners Foster Youth Low Income	All Schools Specific Schools: UHS	\$237,517.00	

2022-23 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$5,420,234.00	\$5,691,495.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Implementation of Standards Based Curriculum by highly qualified teachers.	No Yes	\$4,518,525.00	\$4,917,074
1	1.2	Instructional and supplemental materials and supplies, including the 48 Book program.	No Yes	\$100,000.00	\$100,000
1	1.3	Maintenance and continuance of instructional technology.	No Yes	\$130,000.00	\$130,000
1	1.4	Services for identified students, including low income, foster youth, and English Learners.	Yes	\$196,235.00	\$196,235
2	2.1	Professional development for all staff to stay current with present trends.	No	\$57,000.00	\$57,000
2	2.2	Provide support for students with mental health issues.	No	\$253,474.00	\$276,186
2	2.3	Provide schoolwide and grade level activities for all students in which to get students involved and engaged at school.	No	\$15,000.00	\$15,000

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.4	Build a structure (covered awning) to provide shade and a safe location for students to gather and eat lunch.	No	\$150,000.00	0

2022-23 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
208042	\$4,944,760.00	\$5,343,309.00	(\$398,549.00)	0.00%	0.00%	0.00%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Implementation of Standards Based Curriculum by highly qualified teachers.	Yes	\$4,518,525	\$4,917,074.00	0	0
1	1.2	Instructional and supplemental materials and supplies, including the 48 Book program.	Yes	\$100,000.00	\$100,000.00	0	0
1	1.3	Maintenance and continuance of instructional technology.	Yes	\$130,000.00	\$130,000.00	0	0
1	1.4	Services for identified students, including low income, foster youth, and English Learners.	Yes	\$196,235.00	\$196,235.00	0	0

2022-23 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
4977783	208042		4.18%	\$5,343,309.00	0.00%	107.34%	\$0.00	0.00%

Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners, research, and experience, will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

Requirements and Instructions

General Information – Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

Reflections: Successes – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

Reflections: Identified Need – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

LCAP Highlights – Identify and briefly summarize the key features of this year's LCAP.

Comprehensive Support and Improvement – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (*EC Section 52064[e][1]*). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE's website: <https://www.cde.ca.gov/re/lc/>.

Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

Local Control and Accountability Plan:

For county offices of education and school districts only, verify the LEA:

- a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.

- c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.
- d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: “A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.”

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.

Prompt 2: “A summary of the feedback provided by specific educational partners.”

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

Prompt 3: “A description of the aspects of the LCAP that were influenced by specific input from educational partners.”

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions

- Inclusion of action(s) as contributing to increased or improved services for unduplicated services
- Determination of effectiveness of the specific actions to achieve the goal
- Determination of material differences in expenditures
- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
- Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

Focus Goal(s)

Goal Description: The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

Goal Description: Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Goal Description: Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Explanation of why the LEA has developed this goal: Explain how the actions will sustain the progress exemplified by the related metrics.

Required Goals

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

Consistently low-performing student group(s) criteria: An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP based on student group performance, and the student group(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Consistently low-performing student group(s) goal requirement:** An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA’s eligibility for Differentiated

Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.

- **Goal Description:** Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA's eligibility for Differentiated Assistance.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the student group(s) that lead to the LEA being required to develop this goal, how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the student group(s), and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes identified in the goal description.

Low-performing school(s) criteria: The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the "All Students" student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE's Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Low-performing school(s) goal requirement:** A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.
- **Goal Description:** Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the schools(s) that lead to the LEA being required to develop this goal; how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the school(s); and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes for students enrolled at the low-performing school or schools identified in the goal description.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.

Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g., high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric:** Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 3 Outcome:** When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- **Desired Outcome for 2023–24:** When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2022–23 . Leave blank until then.	Enter information in this box when completing the LCAP for 2023–24 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 . Leave blank until then.	Enter information in this box when completing the LCAP for 2021–22 or when adding a new metric.

The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

Actions: Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No. (**Note:** for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

Actions for English Learners: School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in *EC* Section 306, provided to students and professional development activities specific to English learners.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Requirements and Instructions

Projected LCFF Supplemental and/or Concentration Grants: Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.

Projected Additional LCFF Concentration Grant (15 percent): Specify the amount of additional LCFF concentration grant add-on funding, as described in EC Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year: Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

LCFF Carryover — Percentage: Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar: Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year: Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

Principally Directed and Effective: An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA’s goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100 percent attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

COEs and Charter Schools: Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

For School Districts Only:

Actions Provided on an LEA-Wide Basis:

Unduplicated Percentage > 55 percent: For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

Unduplicated Percentage < 55 percent: For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions **are the most effective use of the funds** to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions Provided on a Schoolwide Basis:

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

For schools with 40 percent or more enrollment of unduplicated pupils: Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

For school districts expending funds on a schoolwide basis at a school with less than 40 percent enrollment of unduplicated pupils: Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of full time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of the Data Entry Table, the word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)

- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2022–23 LCAP, 2022–23 will be the coming LCAP Year and 2021–22 will be the current LCAP Year.

Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column
- 5. Total Planned Percentage of Improved Services
 - This percentage is the total of the Planned Percentage of Improved Services column
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)

- 7. Total Estimated Actual Expenditures for Contributing Actions
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)
- Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4)
- 5. Total Planned Percentage of Improved Services (%)
 - This amount is the total of the Planned Percentage of Improved Services column
- 8. Total Estimated Actual Percentage of Improved Services (%)
 - This amount is the total of the Estimated Actual Percentage of Improved Services column
- Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

LCFF Carryover Table

- 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- 12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- 13. LCFF Carryover — Percentage (12 divided by 9)
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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