

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Sierra Charter School

CDS Code: 10-62166-0114355

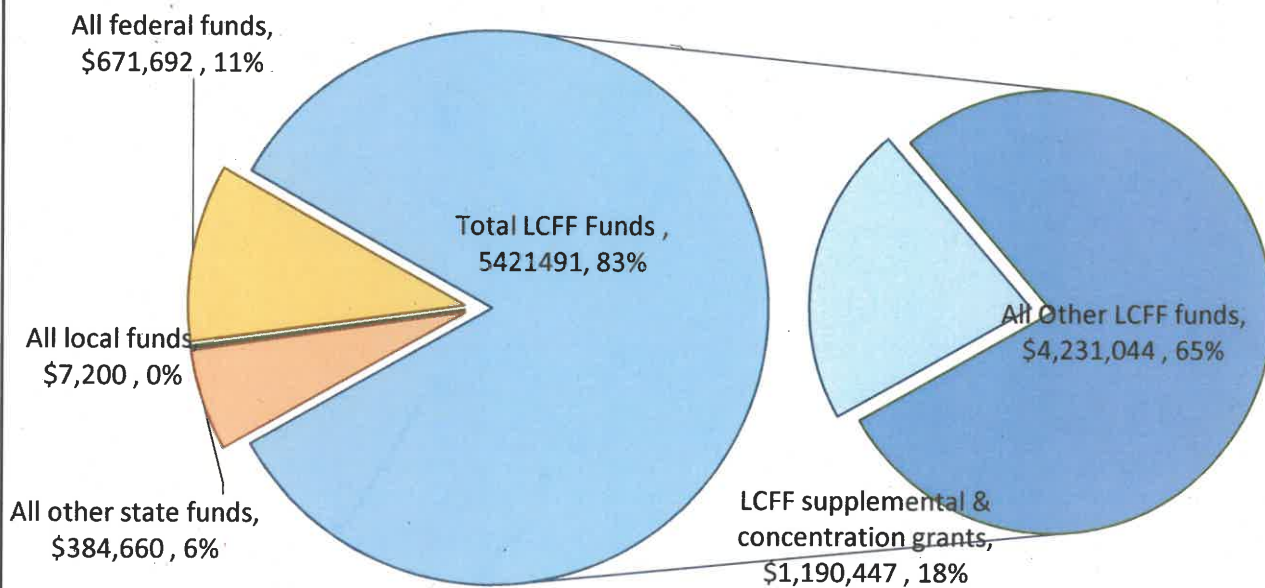
School Year: 2022 – 23

LEA contact information: Sherry lida

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2022 – 23 School Year

Projected Revenue by Fund Source

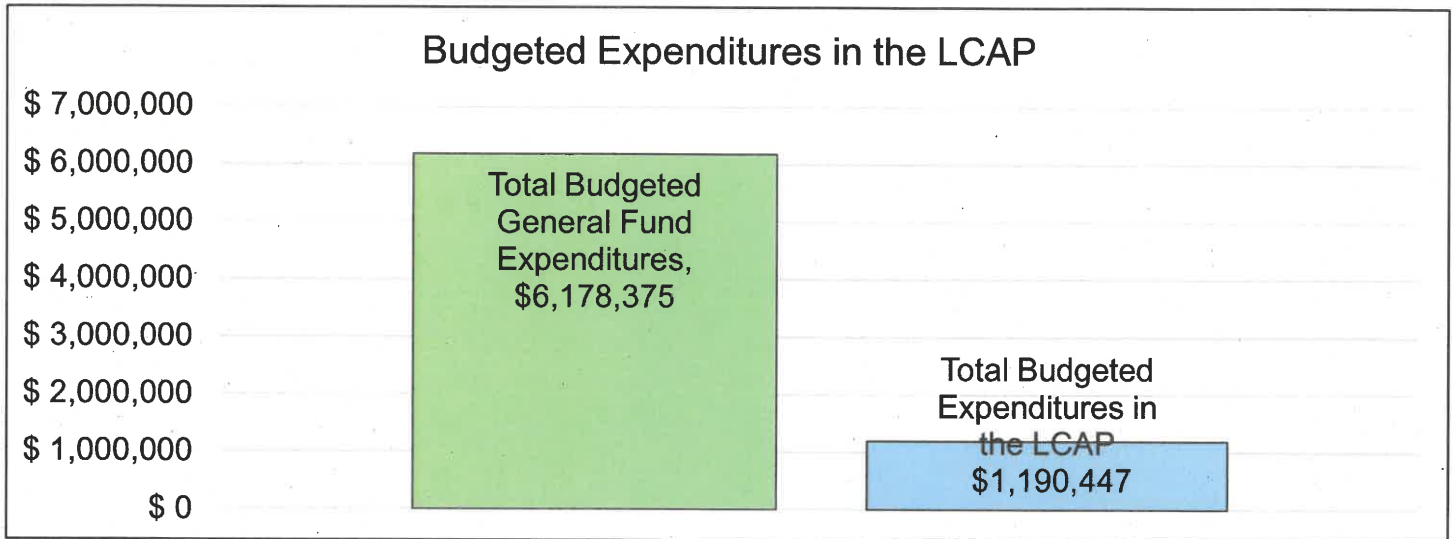


This chart shows the total general purpose revenue Sierra Charter School expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Sierra Charter School is \$6,485,043.00, of which \$5,421,491.00 is Local Control Funding Formula (LCFF), \$384,660.00 is other state funds, \$7,200.00 is local funds, and \$671,692.00 is federal funds. Of the \$5,421,491.00 in LCFF Funds, \$1,190,447.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Sierra Charter School plans to spend for 2022 – 23. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Sierra Charter School plans to spend \$6,178,375.00 for the 2022 – 23 school year. Of that amount, \$1,190,447.00 is tied to actions/services in the LCAP and \$4,987,928.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

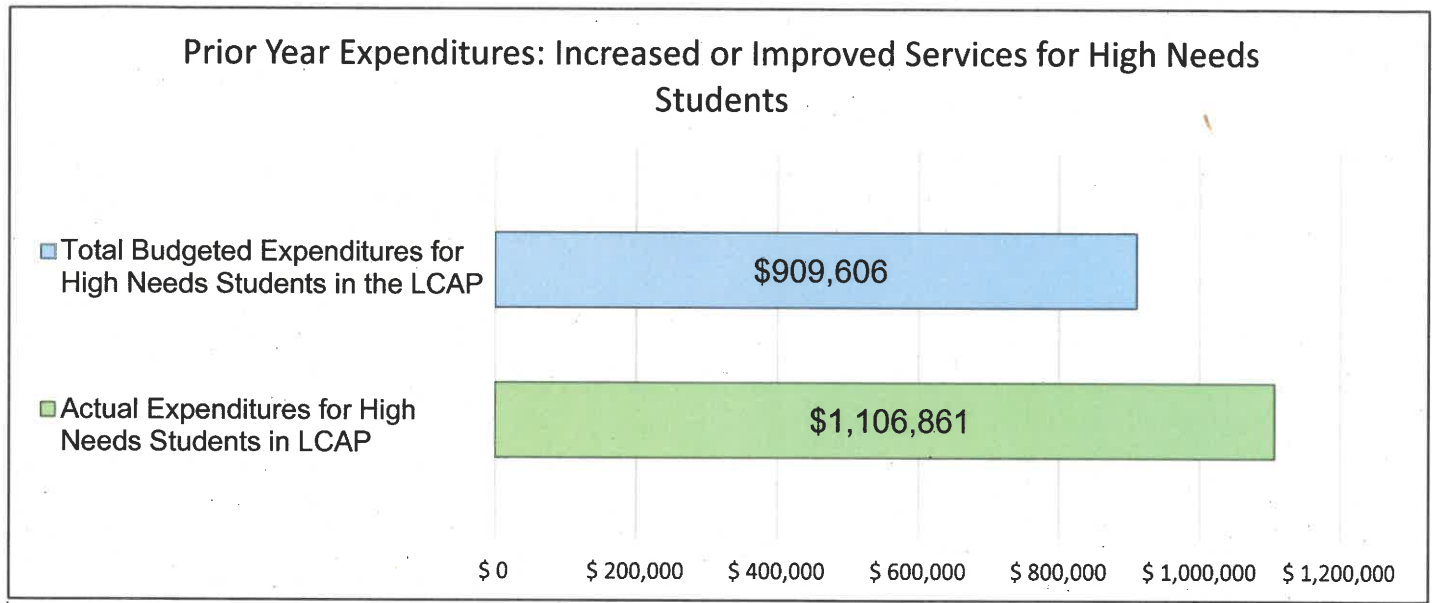
Salaries/benefits: teachers, credentialed support & classified staff, supplies, non-cap furn/equip, liability insurance, utilities, facilities, contracted services (speech, OT, FMS), on-line curriculum, legal, phone/internet, oversight fees, fire alarm system, Special Education and any federal and state

Increased or Improved Services for High Needs Students in the LCAP for the 2022 – 23 School Year

In 2022 – 23, Sierra Charter School is projecting it will receive \$1,190,447.00 based on the enrollment of foster youth, English learner, and low-income students. Sierra Charter School must describe how it intends to increase or improve services for high needs students in the LCAP. Sierra Charter School plans to spend \$1,190,447.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2021 – 22



This chart compares what Sierra Charter School budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Sierra Charter School estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2021 – 22, Sierra Charter School's LCAP budgeted \$909,606.00 for planned actions to increase or improve services for high needs students. Sierra Charter School actually spent \$1,106,861.00 for actions to increase or improve services for high needs students in 2021 – 22.

Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Sierra Charter School	Lisa Marasco, Principal/CEO	lmarasco@sierracharter.org (559) 476-3401

California’s 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. The following is a one-time mid-year report to the local governing board or body and educational partners related to engagement on, and implementation of, these Acts.

A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2021–22 Local Control and Accountability Plan (LCAP).

Sierra Charter School prides itself on regular meaningful communication to all it’s educational partners. Teachers message parents weekly keeping them up-to-date on their students progress and other important school information. New programs and/or staffing are shared in these messages so that all educational partners are kept informed and provided an opportunity for feedback. Regular school meetings are scheduled to provide staff with a chance to share any feedback they have received and to be updated on future plans. Mid-year Parent-Teacher Conferences also provided a platform for sharing and discussing the school’s progress.

Previous engagement opportunities include orientations provided to all new enrolled students and their parents (as referenced in the Local Control and Accountability Plan 2021-22 p. 3)

The funds provided in the Budget Act of 2021 that are included in the LCAP are the ESSER II and the additional concentration grant add-on funding.

The COLA is not addressed because Sierra Charter School is in declining enrollment and the COLA did not significantly offset the reduced ADA funding.

A description of how the LEA used, or plans to use, the additional concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.

Sierra Charter School plans to use the additional concentration grant add-on funding to hire additional staff. Those positions are an Instructional Aide to support English Learners, an Instructional Aide to support Special Education students, an Instructional Aide to provide credit recovery at the high school grades and an Intervention Math Tutor.

A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.

Sierra Charter School uses the same method for engaging its educational partners for all its state and federal required plans. Orientations, Parent-Teacher conferences, Teacher- Parent weekly messages, staff meetings and board meetings are some of the ways for partnership engagement.

A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.

Sierra Charter School is implementing the federal American Rescue Plan Act (ESSERII) by increasing the custodial services on campus for the prevention of a COVID-19 outbreak. In addition, a campus monitor was hired to walk the campus interacting with students periodically and make sure a productive learning environment is maintained at all times. ESSER II funds will be used to provide a summer school during the month of June 2022. Also, professional development for the teachers will be provided on pupil outcomes, as addressed in Goal 2 of the LCAP. The federal Elementary and Secondary School Emergency Relief (ESSER III) expenditure plan will not be implemented during the 2021-22 school year.

The additional staffing that was hired with the ESSER II funds has been very successful in maintaining a safe and healthy school environment. The challenges have been in finding qualified vendors in the area and ones that are willing to provide services to small individual schools. Also, the supply of products has restricted receiving materials that have been ordered. This has delayed the ability to use the funds.

A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.

Sierra Charter School is using the additional fiscal resources received in 2021-22 to continue addressing the needs identified in the Safe Return to In-Person Instruction and Continuity of Services Plan. Those needs were recognized due to the sudden closure of school sites during the beginning of the COVID-19 pandemic. The result of potential student learning loss lead to providing additional staff and support classes to reduce this loss. The outcome of providing these additional student resources align to the 2021-22 LCAP goals and action plans.

The ESSER III plan is not being implemented in the 2021-22 school year due to the challenges identified in the previous prompt.

Instructions for the Supplement to the Annual Update for the 2021–22 Local Control and Accountability Plan Year

For additional questions or technical assistance related to the completion of the Supplement to the Annual Update to the 2021–22 Local Control and Accountability Plan (LCAP), please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction

California's 2021–22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided local educational agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. Section 124(e) of Assembly Bill 130 requires LEAs to present an update on the Annual Update to the 2021–22 LCAP and Budget Overview for Parents on or before February 28, 2022, at a regularly scheduled meeting of the governing board or body of the LEA. At this meeting, the LEA must include all of the following:

- The Supplement to the Annual Update for the 2021–22 LCAP (2021–22 Supplement);
- All available mid-year outcome data related to metrics identified in the 2021–22 LCAP; and
- Mid-year expenditure and implementation data on all actions identified in the 2021–22 LCAP.

When reporting available mid-year outcome, expenditure, and implementation data, LEAs have flexibility to provide this information as best suits the local context, provided that it is succinct and contains a level of detail that is meaningful and accessible for the LEA's educational partners.

The 2021–22 Supplement is considered part of the 2022–23 LCAP for the purposes of adoption, review, and approval, and must be included with the LCAP as follows:

- The 2022–23 Budget Overview for Parents
- The 2021–22 Supplement
- The 2022–23 LCAP
- The Action Tables for the 2022–23 LCAP
- The Instructions for the LCAP Template

As such, the 2021–22 Supplement will be submitted for review and approval as part of the LEA's 2022–23 LCAP.

Instructions

Respond to the following prompts, as required. In responding to these prompts, LEAs must, to the greatest extent practicable, provide succinct responses that contain a level of detail that will be meaningful and accessible for the LEA's educational partners and the broader public and must, to the greatest extent practicable, use language that is understandable and accessible to parents.

In responding to these prompts, the LEA has flexibility to reference information provided in other planning documents. An LEA that chooses to reference information provided in other planning documents must identify the plan(s) being referenced, where the plan(s) are located (such as a link to a web page), and where in the plan the information being referenced may be found.

Prompt 1: *“A description of how and when the LEA engaged, or plans to engage, its educational partners on the use of funds provided through the Budget Act of 2021 that were not included in the 2021–22 Local Control and Accountability Plan (LCAP).”*

In general, LEAs have flexibility in deciding what funds are included in the LCAP and to what extent those funds are included. If the LEA received funding through the Budget Act of 2021 that it would have typically included within its LCAP, identify the funds provided in the Budget Act of 2021 that were not included in the LCAP and provide a description of how the LEA has engaged its educational partners on the use of funds. If an LEA included the applicable funds in its adopted 2021–22 LCAP, provide this explanation.

Prompt 2: *“A description of how LEA used, or plans to use, the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55 percent.”*

If LEA does not receive a concentration grant or the concentration grant add-on, provide this explanation.

Describe how the LEA is using, or plans to use, the concentration grant add-on funds received consistent with California *Education Code* Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55 percent unduplicated pupil enrollment, as compared to schools with an enrollment of unduplicated students that is equal to or less than 55 percent.

In the event that the additional concentration grant add-on is not sufficient to increase the number of staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, describe how the LEA is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Prompt 3: *“A description of how and when the LEA engaged its educational partners on the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.”*

If the LEA did not receive one-time federal funding to support recovery from the COVID-19 pandemic and the impacts of distance learning on students, provide this explanation.

Describe how and when the LEA engaged its educational partners on the use of one-time federal funds it received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on students. See the COVID-19 Relief Funding Summary Sheet web page (<https://www.cde.ca.gov/fg/cr/relieffunds.asp>) for a listing of COVID-19 relief funding and the Federal Stimulus Funding web page (<https://www.cde.ca.gov/fg/cr/>) for additional information on these funds. The LEA is not required to describe engagement that has taken place related to state funds.

Prompt 4: “A description of how the LEA is implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.”

If an LEA does not receive ESSER III funding, provide this explanation.

Describe the LEA’s implementation of its efforts to maintain the health and safety of students, educators, and other staff and ensure the continuity of services, as required by the federal American Rescue Plan Act of 2021, and its implementation of the federal Elementary and Secondary School Emergency Relief (ESSER) expenditure plan to date, including successes and challenges.

Prompt 5: “A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA’s 2021–22 LCAP and Annual Update.”

Summarize how the LEA is using its fiscal resources received for the 2021–22 school year to implement the requirements of applicable plans in a manner that is aligned with the LEA’s 2021–22 LCAP. For purposes of responding to this prompt, “applicable plans” include the Safe Return to In-Person Instruction and Continuity of Services Plan and the ESSER III Expenditure Plan.

California Department of Education
November 2021

2021-22 LCAP Mid-Year Outcome Data (Metrics) and Expenditures

GOAL 1: Professional development will be provided yearly in the areas of improvement, curriculum planning and analysis, resources and support.				
Metric	2020-21 Baseline	Desired Outcome for 2023-24	2021-22 Mid-Year Update	Status
Appropriately assigned and fully credentialed teachers	In 2021-22, 85% of the teachers were fully credentialed and 4% of the teachers are misassigned.	100% of the teachers will be fully credentialed and 100% appropriately assigned for the students they are teaching.	76% fully credentialed 100% appropriate assignments	In Progress
Professional Development days	In 2021-22, 100% of the teaching staff will participate in professional development that is appropriately assigned for their grade level and course taught.	100% of the teaching staff will participate in professional development that is appropriately assigned for their grade level and course taught.	100% of staff have participated in 2 of the trainings we have provided.	In Progress
Summer curriculum development days	In 2021-22, 100% of the teaching staff will participate in summer curriculum development days.	100% of the teaching staff will participate in summer curriculum development days.	Outcome Unknown at this time	Staff Development days will be May 24-26, 2022
Access to standards aligned instructional curriculum.	In 2021-22 100% of the teaching staff will participate summer curriculum development days.	100% of the teaching staff will participate summer curriculum development days.	Outcome Unknown at this time	Staff Development days will be May 24-26, 2022
Implement state standards, including ELD, for all students.	In 2021-22, 100% of the students will receive curriculum that includes state and ELD standards.	100% of the students will receive curriculum that includes state and ELD standards.	100% of the students have received ELD standards support for 30% of the year.	In Progress

GOAL 2: Students will be provided with more academic support through one-on-one, small and large group instruction by certificated staff to increase pupil achievement outcomes.

Metric	2020-21 Baseline	Desired Outcome for 2023-24	2021-22 Mid-Year Update	Status
CA Dashboard ELA	<p>In 2019, on the ELA CAASPP, scores increased 22.2 points.</p> <p>The 2020 CAASPP assessments were waived due to the COVID-19 pandemic.</p> <p>2021 Data will become the baseline.</p>	Points will be increased.	<p>Outcome Unknown at this time.</p> <p>Results will be displayed on the 2022 California Dashboard</p>	In Progress
CA Dashboard Mathl	<p>In 2019, on the Math CAASPP, scores increased 14.6 points.</p> <p>The 2020 CAASPP assessments were waived due to the COVID-19 pandemic.</p> <p>2021 data will become the baseline.</p>	Points will be increased.	<p>Outcome Unknown at this time.</p> <p>Results will be displayed on the 2022 California Dashboard</p>	In Progress
CA Dashboard EL Progress	<p>In 2019, 28% made progress towards English language proficiency.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p>	Percentage of students progressing will be increased.	<p>Outcome Unknown at this time.</p> <p>Results will be displayed on the 2022 California Dashboard</p>	In Progress

	2021 data will become the baseline.			
CA Dashboard College/Career	<p>In 2019, 12.3% of students were prepared for college or career.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>2021 data will become the baseline.</p>	Percentage of students prepared will be increased.	In 2020, 20% of students were prepared for college or career.	Final

GOAL 3: Lower suspension rates and increase student enrollment, graduation rate and attendance in a safe environment.

Metric	2020-21 Baseline	Desired Outcome for 2023-24	2021-22 Mid-Year Update	Status
CA Dashboard Chronic Absenteeism	<p>In 2019, 1.9% of the students were chronically absent.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>2021 data will become the baseline.</p>	Decrease in percentage of students chronically absent.	Data not available	In Progress
CA Dashboard Suspension Rate	<p>In 2019, 0% of the students were suspended</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>2021 data will become the baseline.</p>	Maintain 0 percent of students suspended.	Data not available	In Progress
CA Dashboard Graduation Rate	<p>In 2019, 67.9% of the students in their cohort graduated.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>2021 data will become the baseline.</p>	Increase the percentage of students in the cohort graduating.	In 2020, 76.9% of the students in their cohort graduated.	Final

<p>Safe School Report</p>	<p>In 2019, 0% conditions needing attention during “school safety walk”.</p> <p>In 2020, the school campus was closed due to the COVID-19 pandemic.</p> <p>2021 data will become the baseline.</p>	<p>0% of conditions need attention during the “school safety walk”.</p>	<p>0% of conditions need attention during the “school safety walk” as reported in the March 2022 SCS Charter School Safe School Plan.</p>	<p>Final</p>
<p>Parent Involvement</p>	<p>In 2019, 100% of students’ parents attended the school orientation upon enrollment.</p> <p>In 2020, the school campus was closed due to the COVID-19 pandemic.</p> <p>2021 data will become the baseline.</p>	<p>100%of students’ parents attended the school orientation upon enrollment.</p>	<p>100%of students’ parents attended the school orientation upon enrollment.</p> <p>SCS Teachers reported all parents attended orientation upon enrollment.</p>	<p>Final</p>

Mid-Year Outcome Expenditure and Implementation Data (2021-22 LCAP)

GOAL 1: Professional development will be provided yearly in the areas of improvement, curriculum planning and analysis, resources and support.					
Action #	Action Title	Budgeted Expenditures	Expenditures to Date (1st Interim)	Percent Implemented	Notes
1.	Teacher Induction/CLAD Certificate	\$15,857 N	\$11,402 N	72%	CLAD Cert & Induction Coaches
2.	Professional Development	\$15,160 Total \$10,410 Y \$ 4,750 N	\$7,678 Total \$4,444 Y \$3,234 N	50%	PD Sp Ed & 504 SEL Training Pending
3.	Curriculum Development	\$47,076 Total \$31,857 Y \$15,219 N	\$0	0%	Not occurred yet. May 24, 25 th & 26 th 2022
4.	ELD Standards	\$5,036 Total \$3,470 Y \$1,566 N	\$0	0%	ELD Training Pending
5.	EL Support	\$102,866 Y	\$30,508 Y	30%	As of 10/31/21

GOAL 2: Students will be provided with more academic support through one-on-one, small and large group instruction by certificated staff to increase pupil achievement outcomes.

Action #	Action Title	Budgeted Expenditures	Expenditures to Date (1 st Interim)	Percent Implemented	Notes
1.	Let's Go Learn (LGL) Software	\$7,000 Y	\$7,850 Y	112%	Additional Training Session & Reports
2.	Pre- and Post-Testing of LGL and SBAC	\$33,623 Total \$26,716 Y \$ 6,907 N	\$18,780 Total \$ 6,668 Y \$12,112 N	55%	Post Testing of LGL & SBAC Testing Pending
3.	LGL and SBAC Analysis Training	\$10,072 Total \$ 6,940 Y \$ 3,132 N	\$3,839 Total \$ 2,222 Y \$ 1,617 N	38%	No SBAC scores to analyze, only LGL scores
4.	Professional Development	\$5,036 Total \$3,470 Y \$1,566 N	\$0	0%	Pupil Assessment Training Pending
5.	Dual Enrollment/CTE	\$37,075 Total \$29,821 Y \$ 7,254 N	\$27,982 Total \$25,812 N \$ 2,170 N	86% 30%	FT Salary for CTE Dual Enrollment
6.	Intervention Support	\$364,058 Total \$339,506 Y \$ 24,552 N	\$64,180 Total \$50,960 Y \$13,220 N	18%	As of 10/31/21 (Occurs Weekly)
7.	High School Counselor	\$62,288 Y	\$12,513 Y	20%	As of 10/31/21
8.	Teacher Aide	\$20,759 Y	\$ 5,758 Y	27%	As of 10/31/21

GOAL 3: Lower suspension rates and increase student enrollment, graduation rate and attendance in a safe environment.

Action #	Action Title	Budgeted Expenditures	Expenditures to Date (1st Interim)	Percent Implemented	Notes
1.	Professional Development	\$96,657 Total \$67,961 Y \$28,696 N	\$20,947 Total \$20,947 Y \$0 N	21%	As of 10/31/21 (Occurs Weekly)
2.	Safety Training	\$5,625 Total \$4,059 Y \$1,566 N	\$7,794 Total \$5,681 Y \$2,113 N	138%	Additional Training occurred
3.	Campus Safety	\$23,354 Y	\$7,618 Y	33%	As of 10/31/21
4.	Safety Plan	\$ 7,738 Y	\$1,266 Y	16%	As of 10/31/21 (Plan Pending Review)
5.	Credit Recovery	\$134,031 Total \$113,849 Y \$ 20,182 N	\$27,660 Total \$27,660 Y \$ 0 N	21%	As of 10/31/21 (Occurs Weekly) High School Only
6.	High School Advisor	\$89,593 Y	\$19,101 Y	21%	As of 10/31/21

Sierra Charter School

2021-2022 Budget Overview

Budgetary Impact of 2021 Budget Act on 2021/22 Adopted Budget				
Budget Item	Adopted Budget Amount (in approved LCAP)	Actual Budget Amount (per State Enacted Budget)	Difference	Difference
Total LCFF Funds	\$ 4,930,993	\$ 3,893,626		\$ (1,037,367)
LCFF Supplemental and Concentration Grants	\$ 951,657	\$ 740,661	\$ (210,996)	\$ (124,566)
LCFF Concentration Grant Add'l 15%	\$ -	\$ 86,430	\$ 86,430	
All other State Funds	\$ 363,508	\$ 340,786		\$ (22,722)
All Local Funds	\$ 7,000	\$ 9,000		\$ 2,000
All Federal Funds	\$ 187,394	\$ 704,777		\$ 517,383
Total Projected Revenue	\$ 5,488,895	\$ 4,948,189		\$ (540,706)
Total budgeted general fund expenditures	\$ 5,250,669	\$ 5,338,348		\$ 87,679

List of LEA Funds Received/ Reduced After Budget Adoption

	Add'l / Reduction of Funds	Budget Adoption	1st Interim
LCFF Funds:			
Loss in ADA	\$ (1,175,694)		
Loss in Unduplicated	\$ (21,850)		
Increase in COLA 3.84% to 5.07%	\$ 160,177		
Total LCFF Revenue	\$ (1,037,367)	\$ 4,930,993	\$ 3,893,626
LCFF Sup/Con Grant Funds:			
LCFF Supplemental	\$ (132,004)	\$ 584,564	\$ 452,560
LCFF Concentration 50%	\$ (78,992)	\$ 367,093	\$ 288,101
LCFF Concentration Add'l 15%	\$ 86,430		\$ 86,430
Total LCFF S & C	\$ (124,566)	\$ 951,657	\$ 827,091
LCFF Concentration Grant Detail:			
65% Concentration Funds:			\$ 374,531
50% Concentration Funds:			\$ 288,101
15% Add'l Concentration Funds:	\$ 86,430		\$ 86,430
State Funds:			
Lottery	\$ 12,847	\$ 88,157	\$ 101,004
Sp Ed State	\$ (35,881)	\$ 259,773	\$ 223,892
Mandated Block Grant	\$ 312	\$ 15,078	\$ 15,390
Other State	\$ -	\$ 500	\$ 500
Total State Revenue	\$ (22,722)	\$ 363,508	\$ 340,786
Total Local Funds	\$ 2,000	\$ 7,000	\$ 9,000
Total Federal Revenue	\$ 517,383	\$ 187,394	\$ 704,777
Total Projected Revenue	\$ (540,706)	\$ 5,488,895	\$ 4,948,189

\$ 740,661

See below

	Add'l Funds	Budget Adoption	1st Interim Budget		
			2021-2022	2022-2023	2023-2024
Federal Funds:					
ESSER I Resource 3210	\$ 11	\$ -	\$ 11		
ESSER II Resource 3212	\$ 452,895	\$ -	\$ 452,895		
ESSER III					
Resource 3213	\$ 814,294	\$ -		\$ 264,294	\$ 434,802
Transfer to Resource 3214 From Resource 3213					\$ 115,198
Resource 3214 (Min. 20%)	\$ 203,573	\$ -		\$ 158,874	\$ 44,699
ELO (ESSER II) Resource 3216	\$ 49,120	\$ -	\$ 49,120		
ELO (GEER II) Resource 3217	\$ 11,272	\$ -		\$ 11,272	
ELO (ESSER III) Resource 3218	\$ 31,997	\$ -		\$ 11,004	\$ 20,993
ELO (ESSER III State Reserve) Resource 3219	\$ 55,159	\$ -		\$ 55,159	
Sub Total of Add'l Revenue	\$ 1,618,321		\$ 502,026	\$ 500,603	\$ 615,692
Title II	\$ 16,812	\$ -	\$ 16,812	\$ 16,812	\$ 16,812
Title I	\$ 1,296	\$ 134,268	\$ 135,564	\$ 135,564	\$ 135,564
Sp Ed Federal	\$ (2,751)	\$ 53,126	\$ 50,375	\$ 41,750	\$ 42,500
Total Federal Revenue	\$ 1,633,678		\$ 704,777	\$ 694,729	\$ 810,568

List of LEA Expenditures Increased/Decreased After Budget Adoption

	Add'l / Reduction of Expenditures	Budget Adoption	1st Interim
Certificated Salaries	\$ (197,035)	\$ 2,195,953	\$ 1,998,918
<i>Teachers Resigned</i>			
Classified Salaries	\$ 161,928	\$ 616,520	\$ 778,448
<i>Instr'l Aides/Math Tutors/Custodial/Campus Monitor</i>			
Payroll Benefits/Health & Welfare	\$ (142,595)	\$ 1,221,524	\$ 1,078,929
<i>Staff Resigning</i>			
Instr Materials & Supplies	\$ (10,996)	\$ 164,406	\$ 153,410
Other Operating Expenditures	\$ (170,070)	\$ 1,052,266	\$ 882,196
<i>Site Imprmt/Contracted Services/Postage</i>			
Capital Outlay	\$ 446,447	\$ -	\$ 446,447
			\$ 214,129
			\$ 150,000
			\$ 82,318
Total	\$ 87,679	\$ 5,250,669	\$ 5,338,348

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Sierra Charter School	Lisa Marasco, Principal/CEO	Imarasco@sierracharter.org (559) 476-3401

Plan Summary 2022-23

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Sierra Charter School (SCS) is a K-12 Personalized Learning Public Charter School utilizing a unique definition of Independent Study to teach students. Through a blended approach, students take English, Math and Science classes on campus, as well as working from home through google classroom. The demographic breakdown from CALPADS as of 2021 CBEDS of 334 students was 75% Hispanic or Latino, 14% White, 4% African American, 3% American Indian or Alaska Native, 3% Asian and 1% for Filipino and Pacific Islander. Our Low-Income was 74% at 248 students, Special Education 10% at 34 students, English Language Learners 7% at 22 students and Foster Youth .6% at 2 students. The 201-22 school year was the first-time students were brought back on campus since the shutdown in March of 2020. CBEDS enrollment prior to the Pandemic was 423. The school employs 3 administrators, 1 counselor, 1 resource specialist, 1 nurse, 1 school psychologist, 28 teachers (including EL and SPED) 9 aides and 7 classified. The school has seen a substantial lower number of new students in the last two years, which has also been the case with surrounding districts reporting declining enrollment. SCS believes less students are transferring into the school due to the district's implementation of their own independent study program.

In keeping with the schoolwide student goals; literacy, math, science, social science and technology are the school's main areas of focus. This is why the direction of the school has changed from a traditional Independent Study format. With the focus towards implementing a hybrid model of mastery learning, alignment to the CCSS, digital education, small group instruction, peer collaboration, evidenced-driven intervention and more required time on campus, increased achievement results are projected.

Reflections: Successes

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

A major success this school year was welcoming students and all staff back on campus and not having any closures due to COVID-19 outbreaks. The teachers and other staff managed the pandemic very well by constantly communicating with the students and their families. Curriculum has always been deployed through google classroom so all the teachers had to do during the campus closure was to create and

provide instructional videos or zoom with their students. The learning structure was very similar which allowed an easy transition back to on-campus instruction this year.

Due to additional funds, aides were hired to add to support provided to all students.

In addition, summer school was offered the last two years to all students identified with learning loss.

SCS increased their graduation rate from over the last two years by 11.1% schoolwide. Low-income student's graduation rate increased 5.4% this last year.

SCS increased the number of students prepared for college over the last two years by 13.6% schoolwide. In the last year, our low-income students prepared for college increased by 19%.

0% suspension rate and less than 1% chronic absenteeism.

Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

SCS is purchasing a new in-house assessment program, iReady, for the 2022-23 school year. This program is currently being used by the school's authorizing district and it is believed that using it will provide more comparable student results to schools in the surrounding areas. A need will be to provide training to the staff prior to implementation and analyzing the results after the first test. An overview of the program was provided in the spring of 2022.

The school needs to continue increasing test scores, graduation rate and the number of students prepared for college.

LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

Based on suggestions from all the educational partners, the following goals will continue.

Goal 1 - Professional development will be provided yearly in the areas of teacher improvement, curriculum planning and analysis, resources and support.

Goal 2 - Students will be provided with more academic support through one-on-one, small and large group instruction by certificated staff to increase pupil achievement outcomes.

Goal 3 - Lower suspension rates and increase student enrollment, graduation rate and attendance in a safe environment.

SCS does not have a numerically significant group of English Learners or Foster Youth but in the actions of all three goals these students' needs are evaluated. Having a lower enrollment, but increased support staffing this year, has allowed us to focus on the need of all students. Low student to teacher ratio permitted the teachers to focus on all their students, which in turn guaranteed their EL, FY and low-income students' needs were met. Also, all actions were aligned with strategies consistent with the El Dorado Charter SELPA local plan.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

Engaging Educational Partners

A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.

Sierra Charter School recognizes that importance of communication and involvement of all educational partners. A variety of opportunities were offered throughout the school year to all educational partners in order to engage them in the development of the LCAP goals and actions. The following activities for teachers, administrators, other school personnel, board members, parents and students included, but were not limited to:

- beginning of the year parent/student orientations,
- surveys distributed during orientations and parent-teacher conferences,
- monthly staff meetings,
- school board meetings,
- small group discussions,
- one-on-one meetings,
- virtual meetings,
- parent-teacher conferences at semester,
- and phone calls, emails or mailings.

A summary of the feedback provided by specific educational partners.

- Identify learning loss and provide supplemental instruction
- Provide a safe environment for staff and students
- Offer an in-person quality independent study program

A description of the aspects of the LCAP that were influenced by specific input from educational partners.

Considering the educational partners suggestions when writing the 2022-23 LCAP, the needs of all students were the principle driving factors in developing the goals, actions and budget. Due to the effects of the pandemic, the focus was on helping students regain the learning that they lost during that time. Consequently, additional resources were allocated in the areas of staffing, class offerings, curriculum, intervention, professional development and safe and healthy campus environment.

Goals and Actions

Goal

Goal #	Description
1	Professional development will be provided yearly in the areas of teacher improvement, curriculum planning and analysis, resources and support.

An explanation of why the LEA has developed this goal.

The goal was developed due to the need for professional development and trainings to increase the number of effective teachers at the school, guarantee standards-aligned instructional materials for all students and provide ELD standards into the general-ed curriculum for all EL students.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
Appropriately assigned and fully credentialed teachers	85% of the teachers will be fully credentialed and 4% of the teachers are misassigned. Data Year: 2020-21 Data Source: CTC Website	79% of the teachers were fully credentialed and 0% were misassigned. Data Year: 2021-22 Data Source: CTC Website			90% of the teachers will be fully credentialed and 100% appropriately assigned for the students they are teaching. Data Year: 2023-24 Data Source: CTC Website

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
Professional Development days	100% of the teaching staff will participate in professional development that is appropriately assigned for their grade level and course taught. Data Year: 2020-21 Data Source: SCS Meeting Sign-In Sheets	100% of the teaching staff participated in professional development that is appropriately assigned for their grade level and course taught. Data Year: 2021-22 Data Source: SCS Meeting Sign-In Sheets			100% of the teaching staff will participate in professional development that is appropriately assigned for their grade level and course taught. Data Year: 2023-24 Data Source: SCS Meeting Sign-In Sheets
Curriculum development days	100% of the teaching staff will participate in curriculum development days. Data Year: 2020-21 Data Source: SCS Meeting Sign-In Sheets	100% of the teaching staff participated in curriculum development days. Data Year: 2021-22 Data Source: SCS Meeting Sign-In Sheets			100% of the teaching staff will participate in curriculum development days. Data Year: 2023-24 Data Source: SCS Meeting Sign-In Sheets
Access to standards aligned instructional curriculum.	100% of the students will have access to standards aligned curriculum developed by the SCS staff. Data Year: 2020-21 Data Source: SCS Grade Level Pacing Guides	100% of the students had access to standards aligned curriculum developed by the SCS staff. Data Year: 2021-22 Data Source: SCS Grade Level Pacing Guides			100% of the students will have access to standards aligned curriculum developed by the SCS staff. Data Year: 2023-24 Data Source: SCS Grade Level Pacing Guides

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
Implement state standards, including ELD, for all students.	100% of the students will receive curriculum that includes state and ELD standards. Data Year: 2020-21 Data Source: SCS Grade Level Pacing Guides	100% of the students received curriculum that includes state and ELD standards. Data Year: 2021-22 Data Source: SCS Grade Level Pacing Guides			100% of the students will receive curriculum that includes state and ELD standards. Data Year: 2023-24 Data Source: SCS Grade Level Pacing Guides

Actions

Action #	Title	Description	Total Funds	Contributing
1.	Professional Development	Training will be provided to instructional staff on SPED, 504 and SEL.	\$15,044	Y
2.	Curriculum Development	Designated days throughout the school year, as well as in the summer, will be scheduled for developing the curriculum.	\$61,048	Y
3.	ELD Standards	Instructional staff will be provided with training on embedding ELD standards into the curriculum.	\$3,792	Y
4.	EL Support	EL teacher provides daily instruction, tutoring, and curriculum development.	\$107,114	Y

Goal Analysis for 2022-23

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions. All actions were performed as written.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There was a material difference between budgeted expenditures and estimated actual expenditures for Action # 3. Summer curriculum increased by \$39,968.

An explanation of how effective the specific actions were in making progress toward the goal.

Action # 1 – Training on these topics provide the staff with more resources on how they can support their students.

Action # 2 – Allowing days throughout the school year and during the summer provides the teachers with more opportunities to develop and refine their curriculum.

Action # 3 - Training on this topic provides the staff with more resources on how they can support their EL students, as well as all students.

Action # 4 – The English Learner program has greatly improved by having a designated teacher and bilingual aide.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

No changes were made to the actions of this goal.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
2	Students will be provided with more academic support through one-on-one, small and large group instruction by certificated staff to increase pupil achievement outcomes.

An explanation of why the LEA has developed this goal.

This goal was developed based on prior years’ California Dashboard scores.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard ELA	<p>ELA CAASPP scores increased 22.2 points.</p> <p>The 2020 CAASPP assessments were waived due to the COVID-19 pandemic.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>Since the CAASPP data is not available, results will be reported in Year 2 outcome as part of the 2023-24 LCAP.</p> <p>Data Year: 2020-21</p> <p>Data Source: CA Dashboard Suspended</p>			<p>Points will be increased.</p> <p>Data Year: 2022-23</p> <p>Data Source: CA School Dashboard</p>
CA Dashboard Math	<p>Math CAASPP scores increased 14.6 points.</p> <p>The 2020 CAASPP assessments were waived due to the COVID-19 pandemic.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>Since the CAASPP data is not available, results will be reported in Year 2 outcome as part of the 2023-24 LCAP.</p> <p>Data Year: 2020-21</p> <p>Data Source: CA Dashboard Suspended</p>			<p>Points will be increased.</p> <p>Data Year: 2022-23</p> <p>Data Source: CA School Dashboard</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard EL Progress	<p>28% made progress towards English language proficiency.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>Since the CAASPP data is not available, results will be reported in Year 2 outcome as part of the 2023-24 LCAP.</p> <p>Data Year: 2020-21</p> <p>Data Source: CA Dashboard Suspended</p>			<p>Percentage of students progressing will be increased.</p> <p>Data Year: 2022-23</p> <p>Data Source: CA School Dashboard</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard College/Career	<p>12.3% of students were prepared for college or career.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>In 2020, students prepared for college or career through the a-g completion was 12.5%. In 2021, students prepared for college or career through the a-g completion was 25.9%.</p> <p>From 2020 to 2021, the low-income student's a-g completion increased 19%.</p> <p>Data Year: 2020-21</p> <p>Data Source: CA Dashboard/Additional Reports</p>			<p>Percentage of students prepared will be increased.</p> <p>Data Year: 2022-23</p> <p>Data Source: CA School Dashboard/Additional Reports</p>

Actions

Action #	Title	Description	Total Funds	Contributing
1.	Curriculum Associates (iReady)	Yearly subscription of iReady software will be purchased.	\$16,256	Y
2.	Pre- and Post-Testing of iReady and SBAC	Instructional staff will monitor the pre- and post-testing of the iReady assessment in ELA and math and annual CAASPP testing.	\$55,571	Y

Action #	Title	Description	Total Funds	Contributing
3.	LGL and SBAC Analysis Training	Instructional staff will be trained at the beginning of the year on analyzing test scores and using the results to drive curriculum.	\$7,584	Y
4.	Professional Development	Designated days will be used for grade level teams to develop and implement strategies to increase pupil assessment outcomes.	\$3,792	Y
5.	Intervention Support	Provide intervention support for students not staying on pace.	\$264,965	Y
6.	Instructional Aides/Tutors	Concentration 2.0	\$122,990	Y
7.	High School Counselor	Counselor will provide resources for students on college and career, as well as work with 12 th grade instructional team to increase graduation rate.	\$102,686	Y
8.	Teacher Aide	Aide to support teacher at identified grade(s)	\$22,099	Y

Goal Analysis for 2022-23

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions. All actions were performed as written.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There was material difference between budgeted expenditures and estimated actual expenditures for Actions # 6 & 7. Increase of additional weekly support of \$129,979 and a decrease in using the concentration 2.0 monies of \$45,739 due to not being able to find adequate staff.

An explanation of how effective the specific actions were in making progress toward the goal.

Action # 1-3 – Results generated from these assessments allows the teachers to refine their instruction to student needs.

Action # 4 – Training on developing curriculum around the CAASPP Power Standards should lead to increased pupil assessment scores.

Action # 7 – Increases in our student preparedness for college or career and graduation rate demonstrates the effectiveness of these actions.

Action # 5, 6 & 8 – Hiring of additional aides has provided more academic support and intervention.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Changes to Action # 1 resulted in purchasing and implementing a new in-house assessment to align with the charter school's authorizing district.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goal

Goal #	Description
3	Lower suspension rates and increase student enrollment, graduation rate and attendance in a safe environment.

An explanation of why the LEA has developed this goal.

This goal was developed because it is the belief of the school’s Administrative team that by providing a safe and calm school campus with continuing parent involvement, student’s trust and ownership will be promoted which should impact enrollment, attendance and graduation rate.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard Chronic Absenteeism	<p>1.9% of the students were chronically absent.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>Less than 1% of the students were chronically absent.</p> <p>Data Year: 2021-22</p> <p>Data Source: Schoolpathways SIS</p>			<p>Decrease in percentage of students chronically absent.</p> <p>Data Year: 2023-24</p> <p>Data Source: CA School Dashboard</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard Suspension Rate	<p>0% of the students were suspended</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>0% of the students were suspended.</p> <p>Data Year: 2021-22</p> <p>Data Source: Schoolpathways SIS</p>			<p>Maintain 0 percent of students suspended.</p> <p>Data Year: 2023-2024</p> <p>Data Source: CA School Dashboard</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
CA Dashboard Graduation Rate	<p>67.9% of the students in their co-hort graduated.</p> <p>Due to the COVID-19 pandemic, reporting of progress was suspended on the CA Dashboard.</p> <p>Data Year: 2019-20</p> <p>Data Source: CA School Dashboard</p>	<p>76.7% of the students in their co-hort graduated.</p> <p>In 2021, 79.0% of the students in their co-hort graduated.</p> <p>From 2020 to 2021, the low-income student's graduation rate increased 5.4% which was slightly higher than schoolwide for the one year.</p> <p>Data Year: 2020-21</p> <p>Data Source: CA Dashboard/Additional Reports</p>			<p>Increase the percentage of students in the co-hort graduating.</p> <p>Data Year: 2022-2023</p> <p>Data Source: CA School Dashboard/Additional Reports</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
Safe School Report	<p>0% conditions needed attention during “school safety walk”.</p> <p>In 2020, the school campus was closed due to the COVID-19 pandemic.</p> <p>Data Year: 2019-20</p> <p>Data Source: SCS School Safety Plan</p>	<p>0% conditions needed attention during “school safety walk”.</p> <p>Data Year: 2021-22</p> <p>Data Source: SCS School Safety Plan</p>			<p>0% of conditions needing attention during the “school safety walk”.</p> <p>Data Year: 2023-24</p> <p>Data Source: SCS School Safety Plan</p>

Metric	Baseline	Year 1 Outcome 2021-22	Year 2 Outcome 2022-23	Year 3 Outcome 2023-24	Desired Outcome for 2023–24
Parent Involvement	<p>In 2019, 100% of students' parents attended the school orientation upon enrollment and/or the parent-teacher conference at semester.</p> <p>In 2020, the school campus was closed due to the COVID-19 pandemic.</p> <p>Data Year: 2019-20</p> <p>Data Source: SCS Parent Orientation Sign-In Sheets</p>	<p>In 2021, 100% of students' parents attended the school orientation upon enrollment and/or the parent-teacher conference at semester.</p> <p>Data Year: 2021-22</p> <p>Data Source: SCS Parent Orientation Sign-In Sheets</p>			<p>100%of students' parents attended the school orientation upon enrollment and/or the parent-teacher conference at semester.</p> <p>Data Year: 2023-2024</p> <p>Data Source: SCS Parent Orientation Sign-In Sheets</p>

Actions

Action #	Title	Description	Total Funds	Contributing
1.	Professional Development	Designated days will be used for grade level teams to develop and implement pupil assessment strategies.	\$80,532	Y
2.	Safety Training	Staff will be trained on campus safety protocol.	\$26,498	Y
3.	Campus Safety	Campus monitoring will be performed daily by identified staff.	\$24,500	Y
4.	Safety Plan	Periodic review of safety plan and procedures will occur.	\$5,497	Y

Action #	Title	Description	Total Funds	Contributing
5.	Credit Recovery	Support classes will be offered to keep students on pace for graduation.	\$197,411	Y
6.	Parent Involvement	Teachers will schedule orientations and parent-teacher conferences with all SCS families.	\$73,068	Y

Goal Analysis for 2022-23

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions. All actions were performed as written.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There was a material difference between budgeted expenditures and estimated actual expenditures for Actions # 1 & 7. An increase of \$37,405 for additional days used for meetings and an increase of \$35,642 to include parent-teacher conferences.

An explanation of how effective the specific actions were in making progress toward the goal.

Goal # 1 & 5 – All these goals together have had an effect on increasing the graduation rate from 67.9 in 2019 to 79.0 in 2021.

Goal # 2-4 – A safe environment provides students with a sense of well-being which should foster increased attendance and lower absences and suspensions.

Goal # 6 – Increased involvement of parents in their child’s education benefits the entire school community.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

An action from last year’s LCAP, “High School Advisor” was removed from this goal and combined with Goal 2, Action 8 “High School Counselor”.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2022-23

Projected LCFF Supplemental and/or Concentration Grants	Projected Additional LCFF Concentration Grant (15 percent)
\$ 1,190,447	\$127,947

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
28.14%	0.00%	\$0	28.14%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

The following goals and actions of the 2022-23 LCAP were limited to designated groups of students:

Goal 1, Action 4 – All English Learners

Goal 2, Action 7 – All high school students

Goal 2, Action 8 – 6th grade students

Goal 3, Action 5 – Identified high school students

All other actions are provided on a schoolwide basis. The student information system that SCS uses identifies each teacher's roster of students and indicates which are identified as low-income, special ed, 504, EL and foster youth. The number of students designated teachers have is 27 or below, which allows them to discern which students are in the greatest need. In addition to being designated as low-income, EL, SPED and foster youth; test scores, prior year and current year grades, credit deficiencies, teacher and counselor referrals,

student circumstances and conditions are some of the determining factors in a need's assessment completed by each teacher in order to prioritize highest need.

All actions were designed to maximize efficiency and effectiveness and streamline implementations so that targeted support can be provided to the specific identified unduplicated groups in each action, while allowing other students to also benefit as, or if, needed.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

The total 2022-23 funds projected has increased or improved by the percentage required, or 28.14%, as demonstrated in each Goal section defining progress made for every Action.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Sierra Charter School has greater than 55% concentration of low-income students at 75%. Additional teaches, tutors, instructional aides, support services are being hired to provide direct services to eligible students identified in need as stated in the Action sections. Priority is given to the students identified in the teacher's need's assessment.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	1:30
Staff-to-student ratio of certificated staff providing direct services to students	N/A	1:7

2021-2022 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 909,606.00	\$ 1,106,861.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1	Professional Development	Yes	\$ 13,406	\$ 13,406
1	2	Curriculum Development	Yes	\$ 63,518	\$ 103,486
1	3	ELD Standards	Yes	\$ 3,024	\$ 3,024
1	4	EL Support	Yes	\$ 101,694	\$ 101,694
2	1	Let's Go Learn (LGL) Software	Yes	\$ 7,850	\$ 7,850
2	2	Pre- and Post-Testing of LGL and SBAC	Yes	\$ 51,142	\$ 51,142
2	3	LGL and SBAC Analysis Training	Yes	\$ 3,384	\$ 3,384
2	4	Professional Development	Yes	\$ 8,291	\$ 8,291
2	5	Intervention Support	Yes	\$ 201,813	\$ 331,792
2	6	Instr Aides/Tutors (concentration 2.0)	Yes	\$ 99,530	\$ 53,791
2	7	High School Counselor	Yes	\$ 62,589	\$ 62,589
2	8	Teacher Aide	Yes	\$ 17,699	\$ 17,699
3	1	Professional Development	Yes	\$ 26,441	\$ 63,846
3	2	Safety Training	Yes	\$ 23,585	\$ 23,585
3	3	Campus Safety	Yes	\$ 22,854	\$ 22,854
3	4	Safety Plan	Yes	\$ 5,385	\$ 5,385
3	5	Credit Recovery	Yes	\$ 130,421	\$ 130,421
3	6	High School Advisor	Yes	\$ 43,430	\$ 43,430
3	7	Parent Involvement	Yes	\$ 23,550	\$ 59,192
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -
				\$ -	\$ -

2021-2022 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 3,141,775	\$ 909,606	0.00%	28.95%	\$ 1,106,861	0.00%	35.23%	\$0.00 - No Carryover	0.00% - No Carryover

Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for educational partners and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard (Dashboard), how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions that the LEA believes, based on input gathered from educational partners, research, and experience, will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

Requirements and Instructions

General Information – Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

Reflections: Successes – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, input from educational partners, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

Reflections: Identified Need – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? An LEA that is required to include a goal to address one or more consistently low-performing student groups or low-performing schools must identify that it is required to include this goal and must also identify the applicable student group(s) and/or school(s). Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

LCAP Highlights – Identify and briefly summarize the key features of this year's LCAP.

Comprehensive Support and Improvement – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (*EC Section 52064[e][1]*). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the educational partners that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE's website: <https://www.cde.ca.gov/re/lc/>.

Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for engagement of educational partners in the LCAP development process:

Local Control and Accountability Plan:

For county offices of education and school districts only, verify the LEA:

- a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.
- c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.
- d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: “A summary of the process used to engage educational partners and how this engagement was considered before finalizing the LCAP.”

Describe the engagement process used by the LEA to involve educational partners in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required educational partners as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA’s philosophical approach to engaging its educational partners.

Prompt 2: “A summary of the feedback provided by specific educational partners.”

Describe and summarize the feedback provided by specific educational partners. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from educational partners.

Prompt 3: “A description of the aspects of the LCAP that were influenced by specific input from educational partners.”

A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the educational partner feedback described in response to Prompt 2. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by educational partner input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions
- Inclusion of action(s) as contributing to increased or improved services for unduplicated students
- Determination of effectiveness of the specific actions to achieve the goal
- Determination of material differences in expenditures
- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
- Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

Focus Goal(s)

Goal Description: The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

Goal Description: Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Goal Description: Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Explanation of why the LEA has developed this goal: Explain how the actions will sustain the progress exemplified by the related metrics.

Required Goals

In general, LEAs have flexibility in determining what goals to include in the LCAP and what those goals will address; however, beginning with the development of the 2022–23 LCAP, LEAs that meet certain criteria are required to include a specific goal in their LCAP.

Consistently low-performing student group(s) criteria: An LEA is eligible for Differentiated Assistance for three or more consecutive years based on the performance of the same student group or groups in the Dashboard. A list of the LEAs required to include a goal in the LCAP based on student group performance, and the student group(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Consistently low-performing student group(s) goal requirement:** An LEA meeting the consistently low-performing student group(s) criteria must include a goal in its LCAP focused on improving the performance of the student group or groups that led to the LEA’s eligibility for Differentiated Assistance. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, this student group or groups. An LEA required to address multiple student groups is not required to have a goal to address each student group; however, each student group must be specifically addressed in the goal. This requirement may not be met by combining this required goal with another goal.
- **Goal Description:** Describe the outcomes the LEA plans to achieve to address the needs of, and improve outcomes for, the student group or groups that led to the LEA’s eligibility for Differentiated Assistance.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the student group(s) that lead to the LEA being required to develop this goal, how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the student group(s), and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes identified in the goal description.

Low-performing school(s) criteria: The following criteria only applies to a school district or COE with two or more schools; it does not apply to a single-school district. A school district or COE has one or more schools that, for two consecutive years, received the two lowest performance levels on all but one of the state indicators for which the school(s) receive performance levels in the Dashboard and the performance of the “All Students” student group for the LEA is at least one performance level higher in all of those indicators. A list of the LEAs required to include a goal in the LCAP based on school performance, and the school(s) that lead to identification, may be found on the CDE’s Local Control Funding Formula web page at <https://www.cde.ca.gov/fg/aa/lc/>.

- **Low-performing school(s) goal requirement:** A school district or COE meeting the low-performing school(s) criteria must include a goal in its LCAP focusing on addressing the disparities in performance between the school(s) and the LEA as a whole. This goal must include metrics, outcomes, actions, and expenditures specific to addressing the needs of, and improving outcomes for, the students enrolled at the low-performing school or schools. An LEA required to address multiple schools is not required to have a goal to address each school; however, each school must be specifically addressed in the goal. This requirement may not be met by combining this goal with another goal.
- **Goal Description:** Describe what outcomes the LEA plans to achieve to address the disparities in performance between the students enrolled at the low-performing school(s) and the students enrolled at the LEA as a whole.
- **Explanation of why the LEA has developed this goal:** Explain why the LEA is required to develop this goal, including identifying the schools(s) that lead to the LEA being required to develop this goal; how the actions and associated metrics included in this goal differ from previous efforts to improve outcomes for the school(s); and why the LEA believes the actions, metrics, and expenditures included in this goal will help achieve the outcomes for students enrolled at the low-performing school or schools identified in the goal description.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.

Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g., high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–21 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g., graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric:** Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 3 Outcome:** When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- **Desired Outcome for 2023–24:** When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2022–23 . Leave blank until then.	Enter information in this box when completing the LCAP for 2023–24 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 . Leave blank until then.	Enter information in this box when completing the LCAP for 2021–22 or when adding a new metric.

The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

Actions: Enter the action number. Provide a short title for the action. This title will also appear in the action tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a "Y" for Yes or an "N" for No. (**Note:** for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

Actions for English Learners: School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in *EC* Section 306, provided to students and professional development activities specific to English learners.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs

may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Requirements and Instructions

Projected LCFF Supplemental and/or Concentration Grants: Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of low income, foster youth, and English learner students.

Projected Additional LCFF Concentration Grant (15 percent): Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year: Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage: Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar: Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year: Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEAs percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

For each action being provided to an entire school, or across the entire school district or COE, an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

Principally Directed and Effective: An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA's goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7 percent lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action[s])

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100 percent attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

COEs and Charter Schools: Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

For School Districts Only:

Actions Provided on an LEA-Wide Basis:

Unduplicated Percentage > 55 percent: For school districts with an unduplicated pupil percentage of 55 percent or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

Unduplicated Percentage < 55 percent: For school districts with an unduplicated pupil percentage of less than 55 percent, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions **are the most effective use of the funds** to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions Provided on a Schoolwide Basis:

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

For schools with 40 percent or more enrollment of unduplicated pupils: Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

For school districts expending funds on a schoolwide basis at a school with less than 40 percent enrollment of unduplicated pupils: Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided on an LEA-wide or schoolwide basis or provided on a limited basis to unduplicated students. A limited action is an action that only serves foster youth, English learners, and/or low-income students. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

For any action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage. See the instructions for determining the Planned Percentage of Improved Services for information on calculating the Percentage of Improved Services.

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.

In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of full time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA. The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA. The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Data Entry Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Data Entry Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. With the exception of the Data Entry Table, the word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2022–23 LCAP, 2022–23 will be the coming LCAP Year and 2021–22 will be the current LCAP Year.

Data Entry Table

The Data Entry Table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included. In the Data Entry Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF apportionment calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will receive on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.

- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.

- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which the LEA estimates would cost \$165,000.

Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Service for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).

- Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of LCFF funding the LEA estimates it will receive for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Grant Program and the Home to School Transportation Program, pursuant to 5 CCR Section 15496(a)(8).
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column
- 5. Total Planned Percentage of Improved Services
 - This percentage is the total of the Planned Percentage of Improved Services column
- Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- 6. Estimated Actual LCFF Supplemental and Concentration Grants
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- 4. Total Planned Contributing Expenditures (LCFF Funds)
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)
- 7. Total Estimated Actual Expenditures for Contributing Actions
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds)
- Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4)
- 5. Total Planned Percentage of Improved Services (%)
 - This amount is the total of the Planned Percentage of Improved Services column
- 8. Total Estimated Actual Percentage of Improved Services (%)
 - This amount is the total of the Estimated Actual Percentage of Improved Services column
- Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8)

LCFF Carryover Table

- 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- 12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- 13. LCFF Carryover — Percentage (12 divided by 9)
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).